

Urban Renewal Area Agenda

- 1. Introduction
- 2. Urban Renewal Background
- 3. Urban Renewal Action Plan
- 4. Land Disposition Agreement Inventory
- **5. BPDA Owned Land Inventory**
- 6. Community Feedback





1. Introduction:

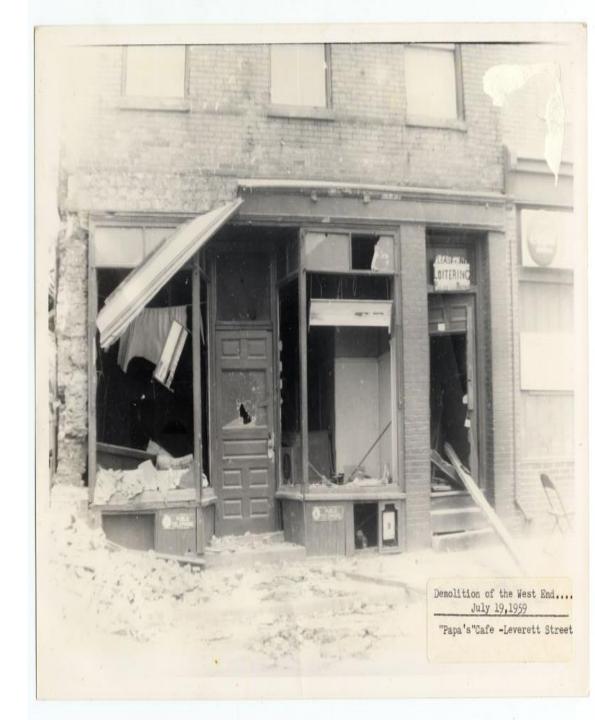
Why Are We Here?





2016 Urban Renewal Extension

- In 2016, the Commonwealth's Department of Housing and Community Development (DHCD) approved a six-year extension of the Boston Planning and Developments Urban Renewal powers, which are seen as an important tool for planning and economic development.
- As we enter the mid-way point of that extension the agency is coming out to all 16 Urban Renewal Areas to update the community on their actions and gain feedback into the future of each plan area.
- This is the first phase of that community process.



Who Am I?

Christopher Breen

Special Project Manager

Department Director's Office

Under direction of the Senior Policy Advisor, Christopher manages projects and coordinate with interdepartmental staff on research and accountability measure related to Urban Renewal, including the oversight of Land Disposition Agreements (LDA's), the disposition of BRA-owned land, and other matters involving BRA assets. Christopher also works on special projects, as assigned.



Contact

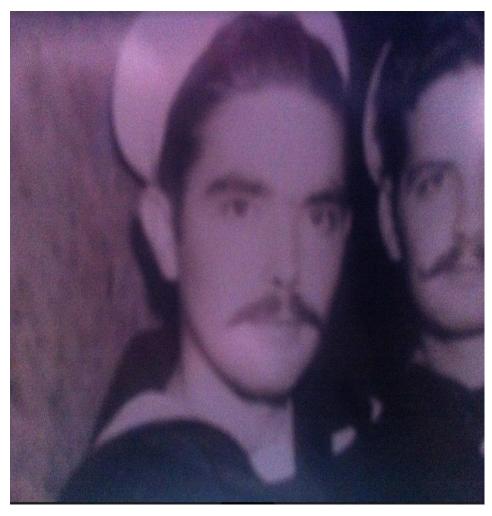
chris.breen@boston.gov



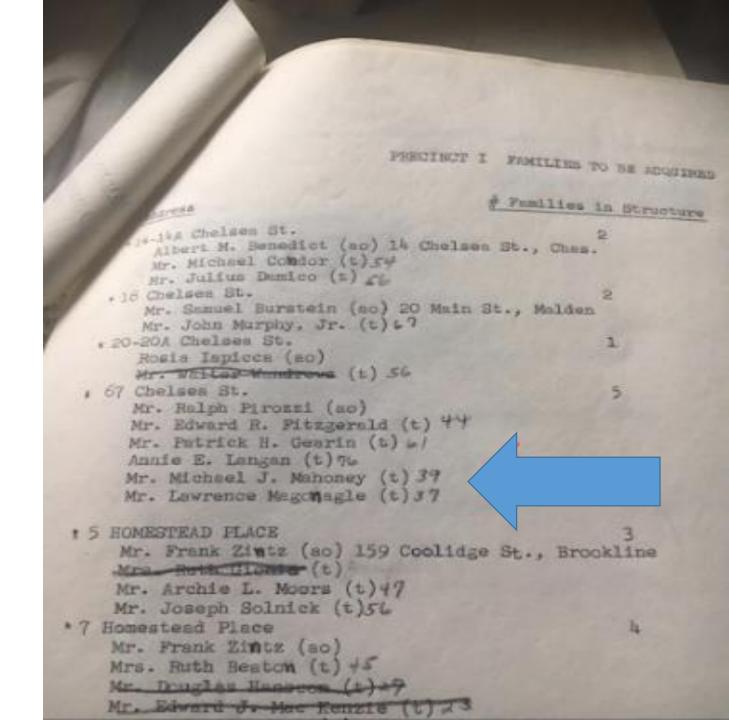
617.918.4202



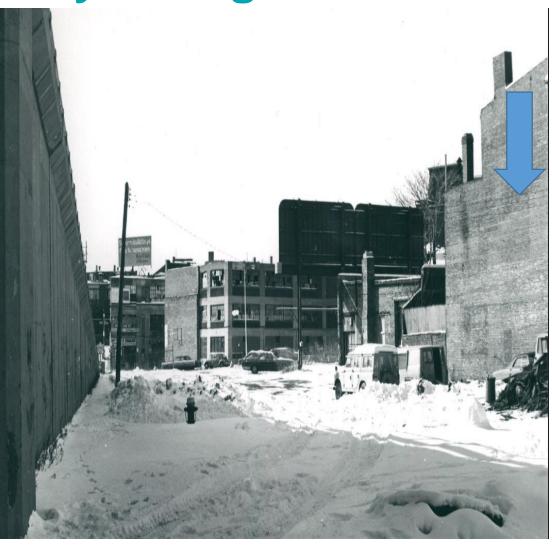
My Background



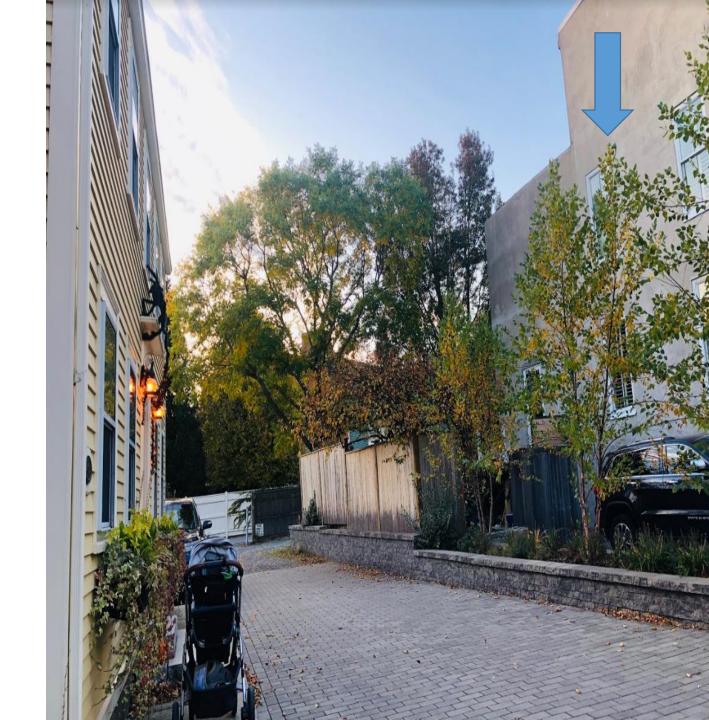




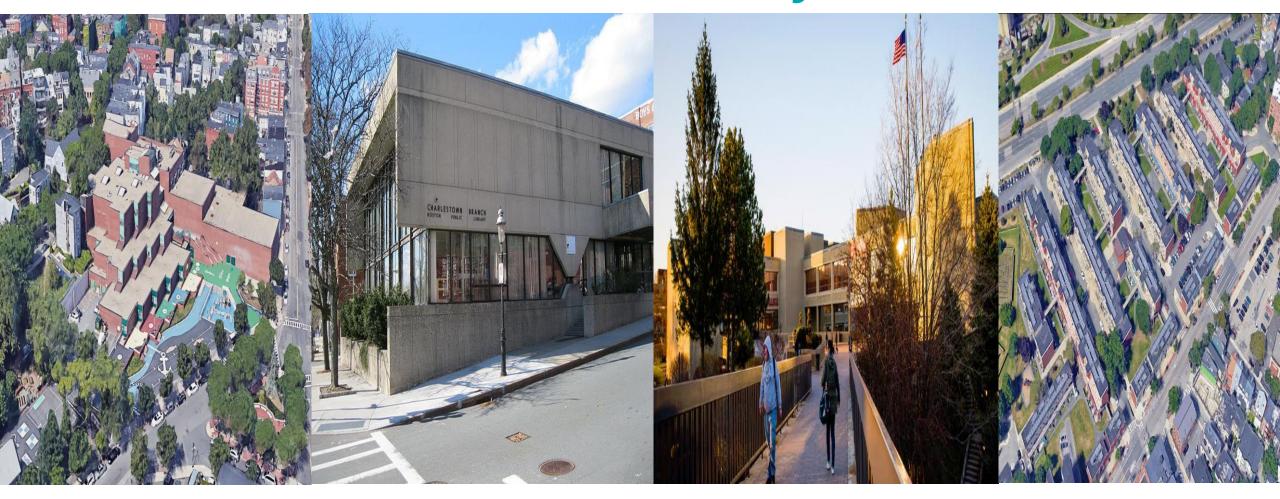
My Background







How Urban Renewal Affected My Life:





My Background:

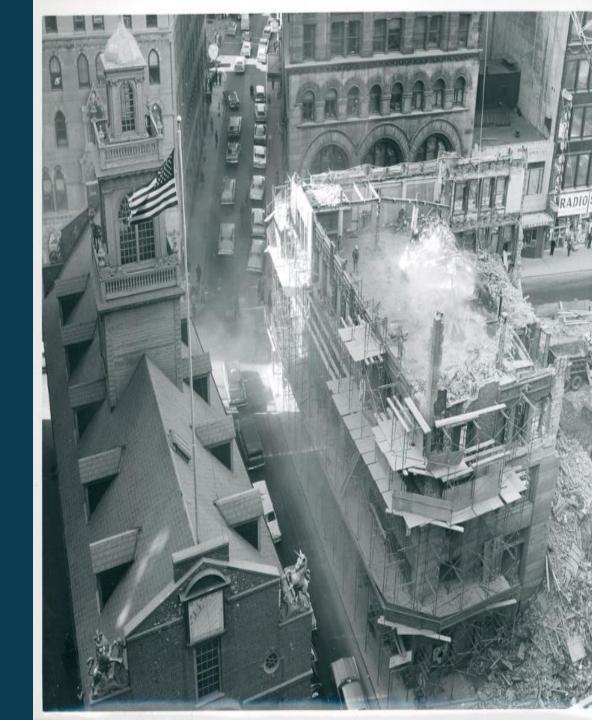




Background:

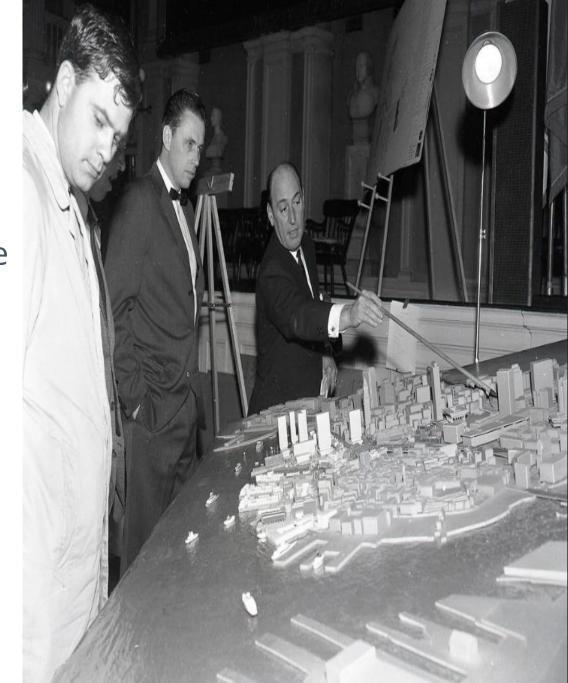
From Authority
To
Agency





BRA

- Established in 1957 by the City Council and Massachusetts Legislature to assume and expand the powers of the Boston Housing Authority beyond public housing and into the Boston Redevelopment Authority.
- In 1960, by another act of the Massachusetts Legislature, the City Planning Board was merged with the BRA.





BPDA

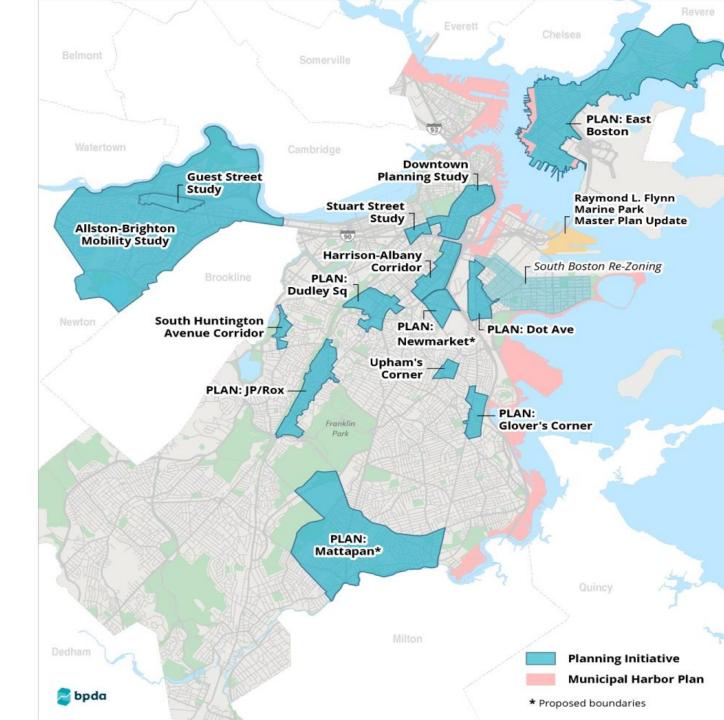
- Effective October 20, 2016 the BRA commenced doing business as the Boston Planning and Development Agency.
- Since 2014, the BPDA has helped create 100,000 jobs and 6,000 income restricted residential units in Boston.
- Housing linkage contribution is approximately \$61.6 million dollars.
- Job linkage is approximately \$13.5 million dollars.





2019: City Wide & Community Planning Studies





2019 Urban Renewal Community Engagement



Urban Renewal Community Engagement - Phase 1

Brunswick -King

Park Plaza

Kittredge

North Station CBD School Franklin

CBD Boylston Essex

Urban Renewal Community Engagement - Group 2

Government Center

Campus High School South Station

South Cove

Fenway

Downtown Waterfront Faneuil Hall

Urban Renewal Community Engagement - Group 3

Charlestown

South End

Washington Park

West End

Civic Engagement Goals

- What is the importance of the Plan and subsequent Land Use Restrictions to the Community? (Can they be used to protect against overdevelopment?)
- Should there be boundary changes?
- Should we need integrate climate resiliency, Imagine Boston or other community planning goals into the current Urban Renewal Plan?
- Can we use our properties to benefit the community?





2. Urban Renewal Background





Setting the Stage: 1930 - 1949

- Cities suffer from lack of investment during "the Great Depression".
- Immigrants begin arriving into US cities from Europe in great numbers.
- Federal Government policies begin to promote suburban sprawl for middle class.
- Financial Institutions engage in 'Redlining' practices.
- Cities begin bleeding middle class residents into the suburbs following World War II. (GI Bill and Baby Boom)
- Rise of the Automobile and creation of US Highway system. (1926-1956 Central Artery, RT.1, Mass Pike, RT. 128, Proposed SW Corridor, Inner Beltway I-695, Boston Common Parking Garage)
- Industrialization of cities slows creating a lack of jobs.





Urban Renewal Origins

- Urban Renewal dates back to the American Housing Act of 1949, when the Federal Government began to invest great sums of money to redevelop cities that were rapidly declining after World War II.
- Early Urban Renewal efforts attempted to tackle widespread blight by assembling land to develop massive infrastructure and public facilities often at the expense of poor residents.





Boston from 1950-1960

- From 1950 1960 Boston lost 13% of its population.
- Loss of 48,000 jobs in manufacturing and 14,000 downtown jobs. Contributing to an 8% drop in city-wide employment. (Greater Boston Jobs increase by 22%).
- Boston has lowest median family income of the nations 7 largest metropolitan areas.
- Boston population is 90.2% Caucasian and 9% African American (0.8% Other).
- Mayor Curley lowers taxes in neighborhoods and increases the tax rate downtown to \$101 per 1000 assessed value higher than most US cities.
- In 1959, Moody's had downgraded the cities bond rating from A to Baa which is near Junk Level. Leaving Boston on the brink of bankruptcy.





Quotes of the time

"Boston is like an apple with a shiny skin, rotten at the core" – (Robert Ryan, pioneered the industrial park concept -1950).

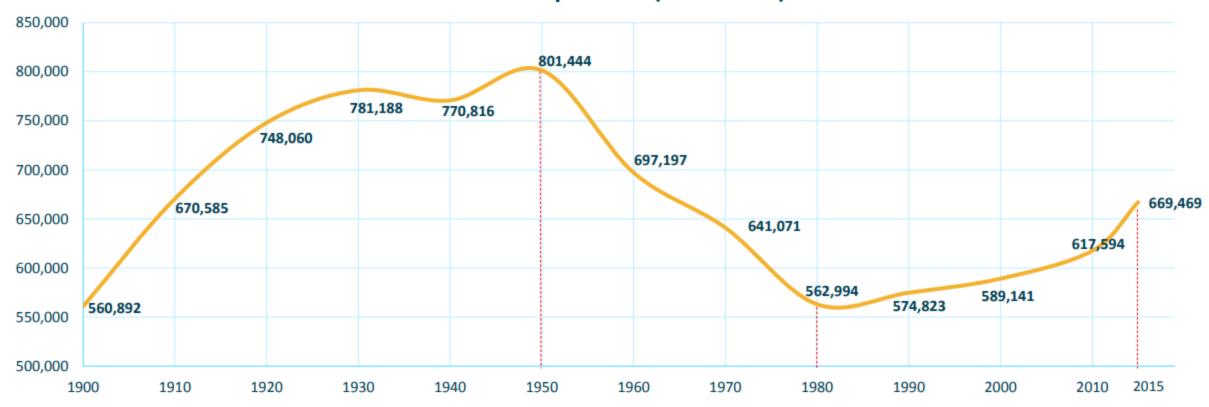
 "Is Boston worth saving? The streets are choked with traffic, vast jungles of blighted housing, faded business districts...Is it worth the effort to change this?" – (Christian Science Monitor – 1960)





Boston 1950 - 1980

Boston's Population (1900-2015)





North End/Downtown 1960





1960	Total occupied	Owner occupied	%	Renter occupied	%
United States	53,023,875	32,796,720	61.9%	20,227,155	38.
Massachusetts	1,534,985	857,436	55.9%	677,549	44.
Boston	224,704	61,243	27.3%	163,461	72.
Allston	5,156	735	14.3%	4,421	85.
Back Bay	8,741	569	6.5%	8,172	93.
Beacon Hill	6,143	603	9.8%	5,540	90.
Brighton	17,581	4,278	24.3%	13,303	75.
Charlestown	5,978	1,672	28.0%	4,306	72.
Dorchester	44,314	14,379	32.4%	29,935	67.
Downtown/Chinatown	2,870	156	5.4%	2,714	94.
East Boston	13,294	3,889	29.3%	9,405	70.
Fenway	10,468	344	3.3%	10,124	96.
Harbor Islands	20	0	0.0%	20	100.
Hyde Park	8,104	4,833	59.6%	3,271	40.
Jamaica Plain	13,887	4,357	31.4%	9,530	68.
Longwood	1,069	52	4.9%	1,017	95.
Mattapan	6,968	3,267	46.9%	3,701	53.
Mission Hill	5,646	794	14.1%	4,852	85.
North End	3,990	444	11.1%	3,546	88.
Roslindale	8,508	5,089	59.8%	3,419	40.
Roxbury	22,452	4,111	18.3%	18,341	81.
South Boston	13,238	3,508	26.5%	9,730	73.
South Boston Waterfront	435	110	25.3%	325	74.
South End	16,589	1,528	9.2%	15,061	90.
West End	709	25	3.5%	684	96.
West Roxbury	8,544	6,500	76.1%	2,044	23.

Urban Renewal:

1954 – New York Streets

1957 - West End







Ed Logue Leads BRA in \$90 Million Dollar Redevelopment Effort

- Learned over time the importance on creating a city fabric that mixed the historic with modern.
- Sought to create cities that were more just and equitable by improving the quality of housing and learning over time how to minimize displacement.
- Sought to create more interracial and mixed income communities.
- Believed that the public sector had to shoulder the responsibility of social problems and it was not realistic or appropriate to rely on the private sector for affordable housing.



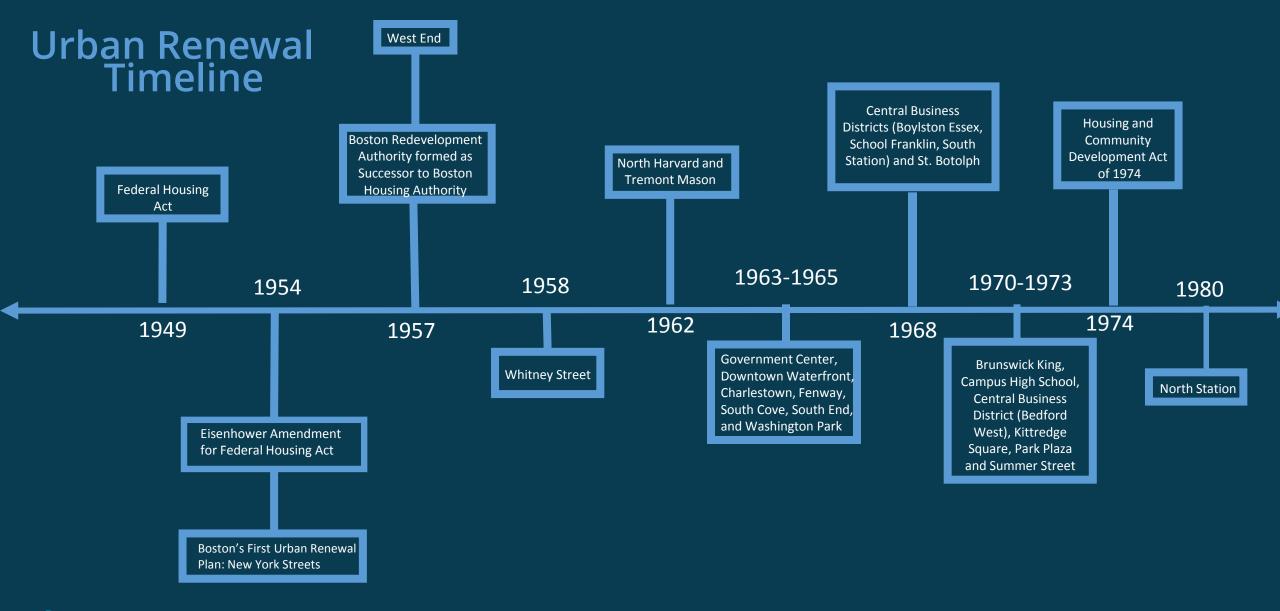


Urban Renewal: 1961 "Planning with People"



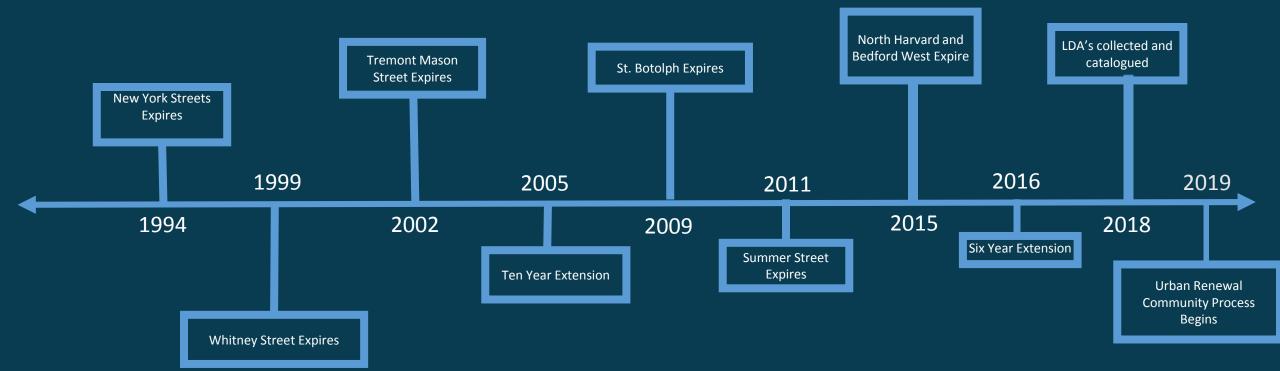






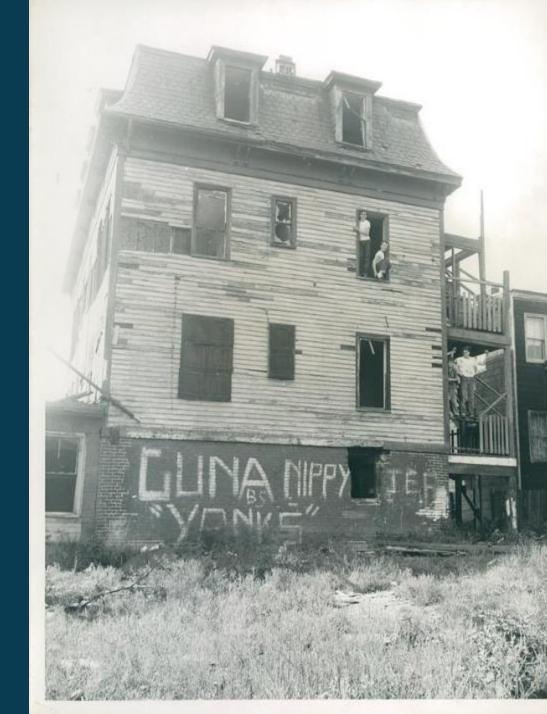


Urban Renewal Timeline





Urban Renewal In Boston





16 Existing Urban Renewal Plan Areas

- Central Business District School-Franklin
- Central Business District Boylston-Essex
- Central Business District South Station
- North Station
- Government Center
- Brunswick King
- Park Plaza
- South End

- South Cove
- Kittredge Square
- Washington Park
- Campus High School
- Fenway
- Downtown Waterfront
- Charlestown
- West End

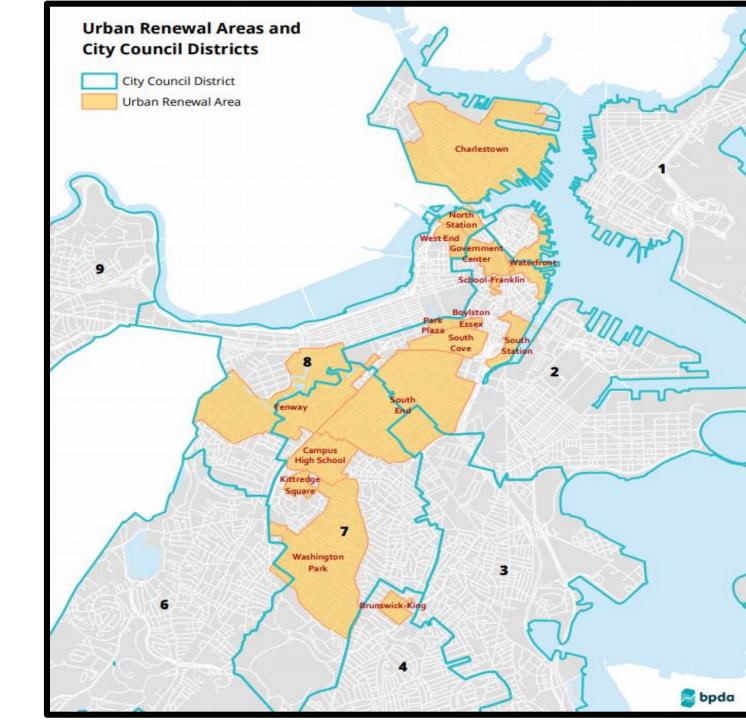


Urban Renewal Background:

Existing Urban Renewal Areas with

City Council Districts



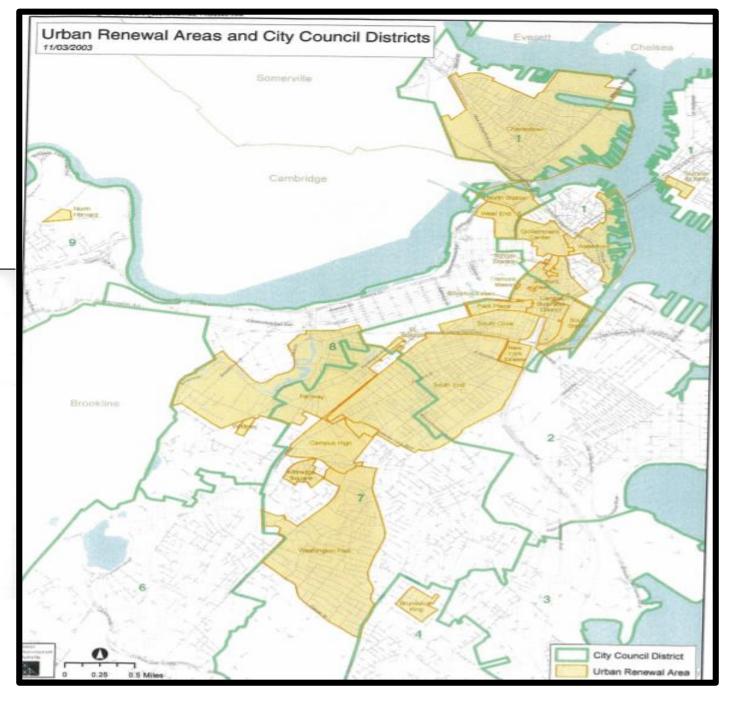


Urban Renewal Background:

Original Urban Renewal Areas







Expired Urban Renewal Plan Areas

- New York Streets (South End)
- Whitney Streets (Huntington Ave)
- St. Botolph (Fenway)
- Bedford West (CBD)
- Sumner Street (East Boston)
- North Harvard (Brighton)
- Tremont Mason (CBD)





Further





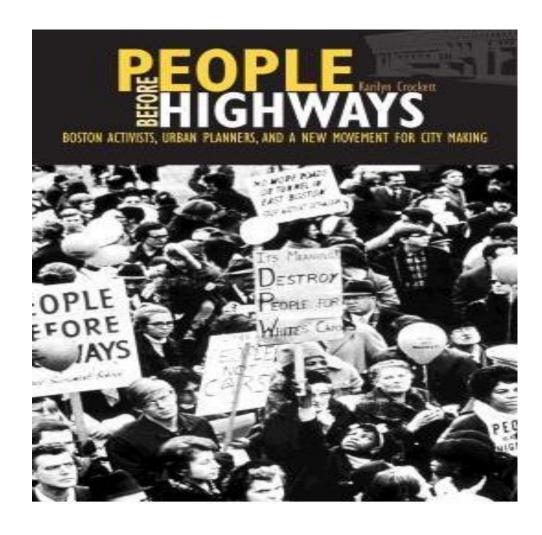
SAVING AMERICA'S CITIES

Ed Logue and the Struggle to Renew Urban America in the Suburban Age

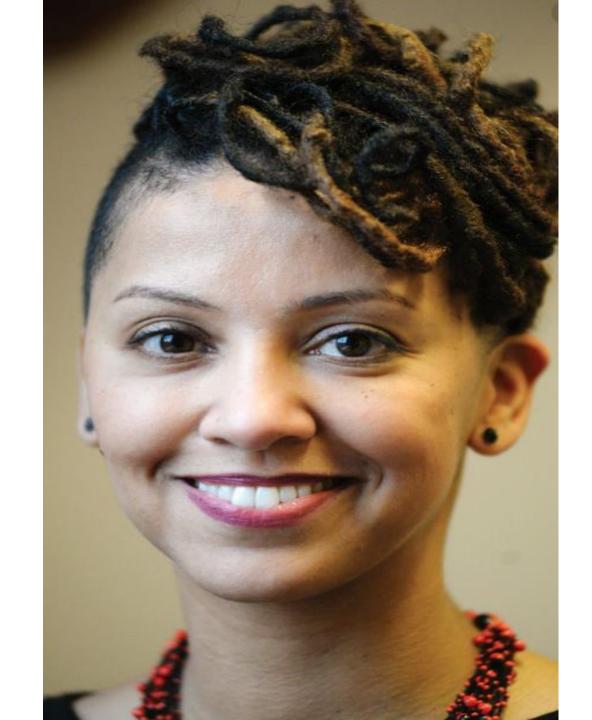
LIZABETH COHEN



Further Reading:







Where is Urban Renewal?





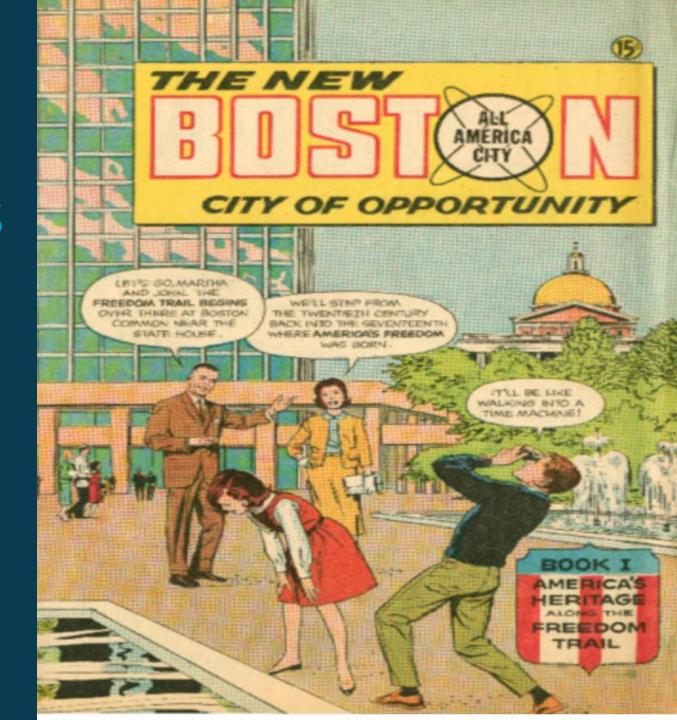
Urban Renewal Plan Areas are in 31 Massachusetts Cities and Towns

Assembly Row in Somerville





Urban Renewal Tools





Urban Renewal Tools

- Site Assembly
- Title Clearance
- Vertical Discontinuance
- Land Use and Design Control
- Urban Renewal Overlay Districts
- Affordable Housing Restrictions





Tools Used to Spur Public Investment

- Creation of New Affordable Residential Opportunities.
- Creation of New Parks and Open Spaces.
- Creation of New Commercial Spaces and Community Shopping Plaza's.
- Creation of New Public Libraries, Schools, Police and Fire Stations.
- Creation of New MBTA Stations/Stops and removal of elevated trains.
- Creation of New Street Grid and placement of updated Utilities.
- Creation of Elderly, Non-profit and Recreational Community Spaces.
- Rehabilitation of Older Buildings to eliminate substandard conditions.



What is in an Urban Renewal Plan?

Goals, Land Use & Design Requirements



TABLE OF LAND USE AND BUILDING REQUIREMENTS

Land Use		Building	Requiremen	nts				
Site Designation	Permitted Uses	Maximum Euilding Height (in feet)	Maximum Floor Area Ratio	Minimum P ^a rking Spaces		Vehicular Access		Arcades or ground floor setbacks
A-1	General Business	60	3	-		-		
1-2	Residential	300	8	3 for eac	h 4 units	-		
-32/	General Office General Business	.125	8	6001/		Not from Atlantic Avenue	•	10' in depth along India & Milk Streets and East frontages
-14	General (ffice General Business Transient Housing Institutional	125	6	- 3/		- ,		10' in depth along frontages facing on to the water slip between Central and Long Wharves
-5	General Cffice	50	5	- 1/		-		10' in depth along Eastern frontage
<u>.62</u> /	General Office	250	10	- <u>1</u> /		Not from Atlantic Avenue		10' in depth along Northern & Southern, Eastern frontsges
-7	General Office General Business Transient Housing Institutional	150	5	- <u>3</u> /		-		10' in depth along Southern frontage
-8	Public (pen Space	-	-	-				

^{1/}No open parking permitted.

^{2/}No building setback permitted along Atlantic Avenue frontage.

^{3/}If transient housing is developed, 3 enclosed parking spaces shall be provided for each 4 guest rooms. In addition, up to 15 open parking spaces may be provided upon a demonstration of need.

^{4/}In the event this parcel is not disposed of to the New England Telephone & Telegraph Company for an addition to its existing building, the use shall be public open space.

What is a **Land Disposition** Agreement?

This Land Disposition Agreement allowed the preservation of a nursing home use in the North End.



CONTACT NEWSLETTER CALENDAR

North End Nursing Home Hearing at Boston City Council Brings All Parties to the Table

Officials and residents packed the Boston City Council chamber on Tuesday night, yet the operator of the North End Nursing Home said it still plans to close down the 140-bed facility in about a year.

For its part, the Boston Redevelopment Authority confirmed that restrictions on the property, designated under urban renewal, must



Armed with signs, residents backed the Boston City Council chamber for the hearing on the fate of the North End Nursing Home.

be used for a nursing home and the BRA does not intend to relax those restrictions.



3.

Urban Renewal Action Plan







CITY OF BOSTON



IN THE YEAR TWO THOUSAND SIXTEEN

AN ORDER REGARDING THE PROMOTION OF COMMUNITY DEVELOPMENT IN THE CITY OF BOSTON

WHEREAS	The City of Boston has worked tirelessly to promote the sound growth and development of the neighborhoods and provide places for Hoston's residents to
	live, work, and recreate; and

WHEREAS, The results of this activity have been the creation of new homes and businesses, as well as new parks, achools, and other public facilities, leading to Boston's reputation as one of the world's most vibrant and liveble cities; and

WHEREAS, While much progress has been made, there are many vacant and underwillized perceis; and

WHEREAS. The City's urban renewal program has effectuated great change in the City's central business district and neighborhoods, creating new opportunities for many of Boston's residents, and the urban renewal program is the appropriate method for redeveloping vacant and underutilized percels; and

WHEREAS. The City of Boston maintains sixteen (16) acrive urban renewal plans originally approved by the Boston Redevelopment Authority ("BRA"), the Boston City Council, and the Mayor of Boston between 1957 and 1980; and

WHEREAS. Federal funding for urban renewal was eliminated in the early 1970s, leaving Bitle public funding to complete the goals and objectives of the plane; and

WHEREAS. New England suffered a number of economic downtons in the intervening time, including the 1970s, 1980s, 1990s, and 2000s; and

WHEREAS. Despite the best efforts of the City of Boston and the BRA, several of the plans' renewal actions, design objectives, and other purposes remain incomplete; and

WHEREAS, By their provisions, the plans and the powers conferred and programs set forth. will terminate in 2016 unless so extended; and

WHEREAR. The BRA sacks a 6 year extension for fourtons (14) of the active urban renewal plans that are set to expire on April 30, 2016; and

WHEREAS, Each plan includes within its provisions the shifty to modify said termination date and extend said plan; and

NOW THEREFORE BEIT

ORDERSD. In recognition of the City Council's authority in connection with the aforementioned urban renewal plan extensions, the BSA Director has agreed to seek BRA Board approval at the BRA's Board Meeting on April 14, 2016, to implement a series of procedural changes with respect to orban renewal plans in Boston, including: (1) committing to the Action Plan that is outlined below; (2) notifying the City Council via a filling of the minor modification notice by the BRA to the City Clerk in addition to the notifications that currently are in place; (3) providing the City Council with a digital copy of the minor modification notice via small transmission; (4) a commitment to testify at any hearing the City Council thouses to hold regarding a proposed minor modification to an urban renowal plan within the thirty day (30) notice period, with the protocol outlined below; (5) providing the City Council with a fairty (30) day notice of any proposed eminent domain taking of city-owned land in excess of 5,000 square feet, (6) providing the City Council with a fairty (30) day notice of any proposed eminent domain taking of properties occupied by private residents or private businesses; (7) meeting with the City Council twice per coloradar year to provide updates on orban renewal society, and (8) submitting so annual report of orban renewal activity to all members of the City Council; and

Action Plan Items:

- 1. Extend the life of the notice and information page on the BRA website or related website beyond my approval of orban renewal extension as an information conduit for urban renewal activities by the BRA, including notice of all miner and major modifications.
- 2. Compile an inventory of all land disposition agreements ("LDAs") within urbsn renewal areas and make the same publicly available. The BRA's priority for the LDA inventory is the South End and Charlestown. The new digital database of LDAs will be organized in such a way to complement the BRA's ongoing efforts to modernize its ongoing management of property leases and broll assets.
- 3. The BRA will evoluate and organize BRA-owned land.
- 4. The BRA will review the boundaries of plan areas to determine where modifications may be warranted, prioritizing the South End and Charlestown.

- 5. The BRA commits to exploring the creation of new urban renewal plan areas. including Mattepon.
- 6. The BRA will review the existing procedures surrounding disposition of BRAowned land and revise protocols for land disposition accordingly, in such a manner that reflects continuity planning goals and priorities.
- 7. As part of the annual update, the BRA will continue to provide updates on progress of the completion of the orben renewal plans.

Outline of miner modification hearing protocol:

- 1. The BRA will file any minor modification notice with the City Clark to be read into the agends of the next City Council meeting. In accordance with the Rules of the City Council, the President can refer the matter to the appropriate committee which may hold a baseing on the notice and issue a non-binding report (the "Committee Report") to be included in the packet submitted to the BRA Board on the miner modification. Said report, if any, must be received within thirty (30) days of the time the notice is filed with the City Clerk.
- 2. Upon adoption of the Committee Report, the President of the City Council. may file the Committee Report with the Executive Secretary of the BRA for transmitted to BRA Board members prior to any vote on the minor medification notice.

ORDERED, That the City Council does bereby approve the extension of the term of the urban renewal plans listed below, to April 30, 2022, subject to the BRA action as outlined above:

- 1. Brunswick-King Urban Renewal Plan
- Campus High School Urban Renewal Plan
- Central Business District Boylston-Essex Plan.
- Central Business District School-Franklin Plan Central Business District South Station Plan
- Charlestown Urban Renewal Plan Downtown Waterfront Fanouil Hall Urban Renewal Plan
- Fenway Urban Renewal Plan
- Government Center Orban Renewal Plan
- Kitterige Square Urban Renewal Plan
- 11. Park Plaza Urban Renewal Plan
- 12. South Cove Urban Renewal Plan.
- 13. South Fed Urben Renewal Plan
- 14. Washington Park Urban Renewal Plan

In City Council March 25, 2016. Passed; year 10, nave 5 (Jackson, Proving, Zakird) Appropriately the Mayor March 28, 2018.



Urban Renewal Website



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Neighborhoods Planning Zoning Development Housing Work with Us Research & Maps

Planning

What is Planning?

Planning Initiatives

Community Planning

Institutional Planning

Waterfront Planning

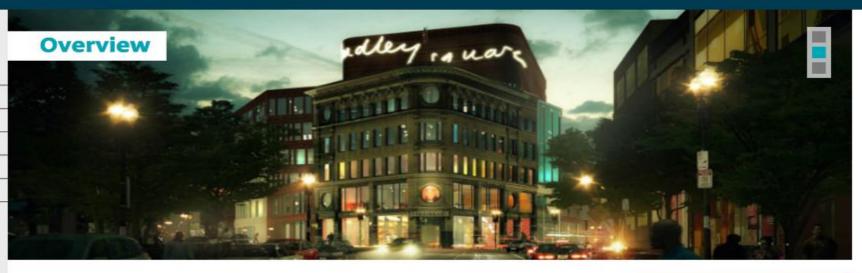
Urban Design

Urban Renewal

- Overview
- Map

www.bostonplans.org/zoning

Featured Projects



The Boston City Council's Committee on Planning and Development will hold a public hearing on Friday, September 30, 2016 at 10:00 AM in the lannella Chamber, fifth floor, Boston City Hall. This hearing is a biannual urban renewal progress update by the BRA d/b/a the Boston Planning & Development Agency (BPDA).

atter is sponsored by Council President Michelle Wu and was

EVENTS

09 Mar

Washington Park Potential **Housing Sites Public Meeting**



Urban Renewal Document Center



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Neighborhoods Planning Zoning Work with Us Development Housing Research 3D Data & Maps

PI	lann	ing	Initiatives	

Climate Change & Environmental Planning

Downtown & Neighborhood Planning

Regulatory Planning & Zoning

Transportation & Infrastructure Planning

Institutional Planning

Urban Design

Urban Renewal

- Urban Renewal Areas
- Map
- Featured Projects

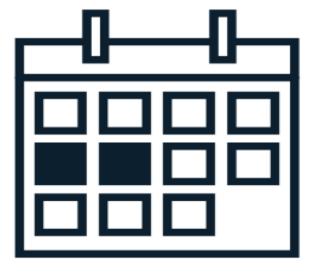
Urban Renewal Areas					
Urban Renewal Area	Urban Renewal Plan Modification Lists	Notification Letters	Urban Renewal Area Map*		
Brunswick King	09/22/2016	10/14/2014	PDF		
Campus High School	11/02/2018	05/14/2018	PDF		
CBD-Bedford West	11/24/2015	10/16/2006	N/A		
CBD-Boylston Essex	09/22/2016	N/A	PDF		
CBD-School Franklin	09/22/2016	N/A	PDF		
CBD-South Station	09/22/2016	08/08/2006	PDF		
Charlestown	11/02/2018	05/15/2017	PDF		
Downtown Waterfront- Faneuil Hall	09/22/2016	03/03/2006	PDF		
Fenway	11/02/2018	07/13/2018	PDF		
Government Center	08/03/2018	06/11/2018	PDF		
Kittredge Square	09/22/2016	05/26/2006	PDF		
North Harvard	09/22/2016	08/13/2013	N/A		
North Station	09/22/2016	07/11/2007	PDF		
Park Plaza	09/22/2016	10/17/2011	PDF		
South Cove	11/02/2018	08/11/2017	PDF		
South End	09/22/2016	05/14/2018	PDF		



Modern Records Management System







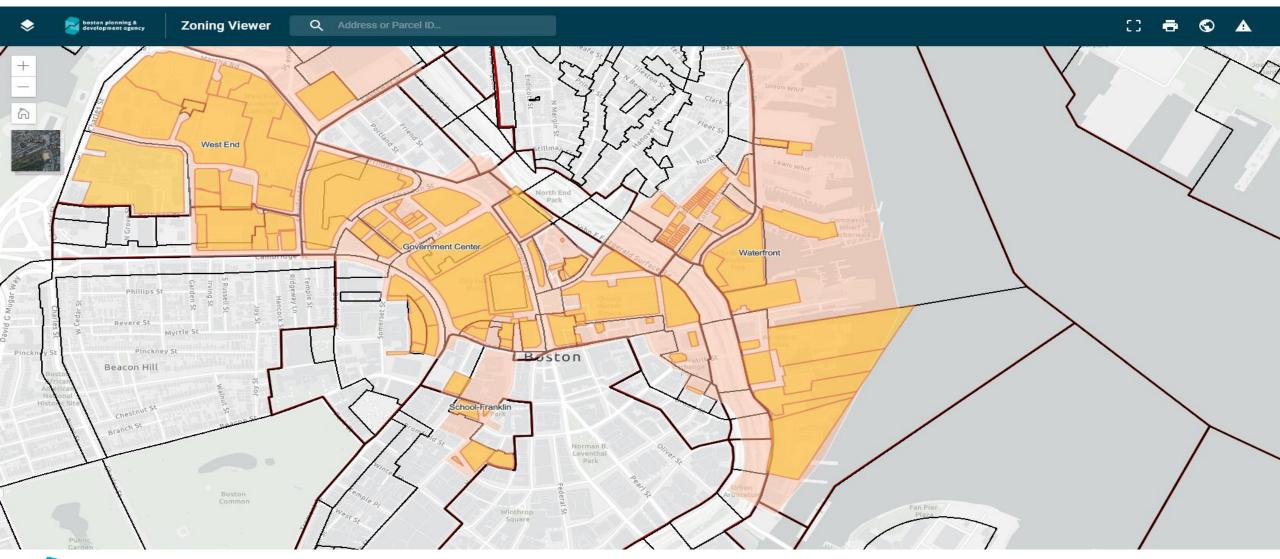
Interested in sharpening your Box skills?

IT and Records Management will be hosting two Box training sessions in April.

Additional sessions will be available in the coming months.



Urban Renewal on the Zoning Viewer





Community Meetings



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Rss Rss

Neighborhoods Planning Zoning Work with Us Development Housing Research 3D Data & Maps

News & Calendar

News & Updates

Calendar

Pier 4, Pier 5, and Pump House Public Meeting

Oct 22, 2019

6:00 PM - 8:00 PM

Contact Name:

Morgan McDaniel

Type:

Public Meeting

Contact Email Address:

Morgan.E.McDaniel@Boston.gov

Location:

300 1st Avenue Conference Center B

Charlestown, MA 02129

Contact Phone:

617.918.6250

Description:

The Boston Planning & Development Agency (BPDA) invites you to a community meeting to discuss the possible disposition of Pier 4, Pier 5, and the Pump House, BPDA-owned parcels located in the Charlestown Navy Yard.

Related

Neighborhoods

Charlestown



New Procedures: Minor Modification 30 Day Notice DHCD & City Council





Explore New Urban Renewal Plan Areas

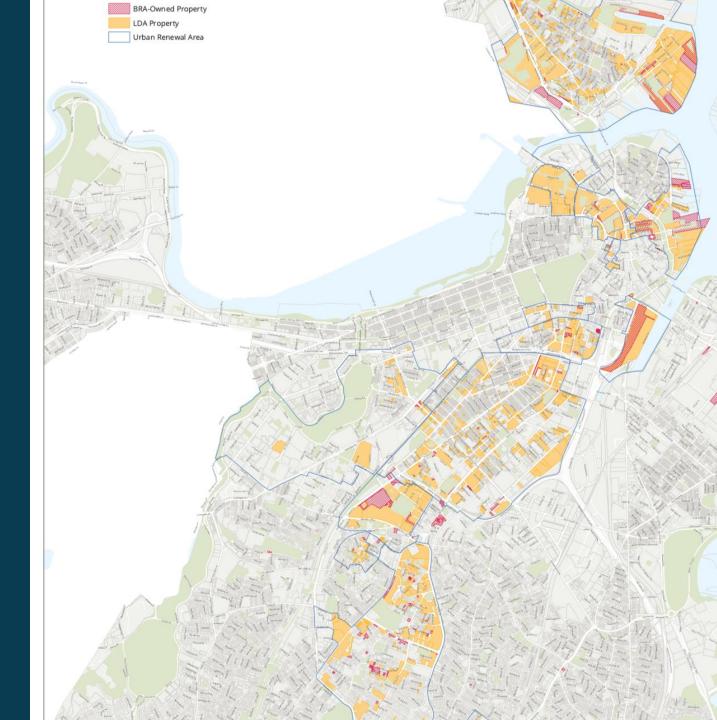
Central Business District –
 Essex Street towards
 Washington Street





Completion of LDA & BPDA Owned Property Inventory





4.

Downtown Waterfront





Downtown Waterfront- Goals

- To revitalize a key portion of downtown Boston;
- To upgrade the pattern of land uses close by the North End residential community;
- To establish a functional connection between the area and surrounding districts:
 the North End, Government Center and the Financial District;
- To provide an environment suitable to the needs of contemporary real estate development.



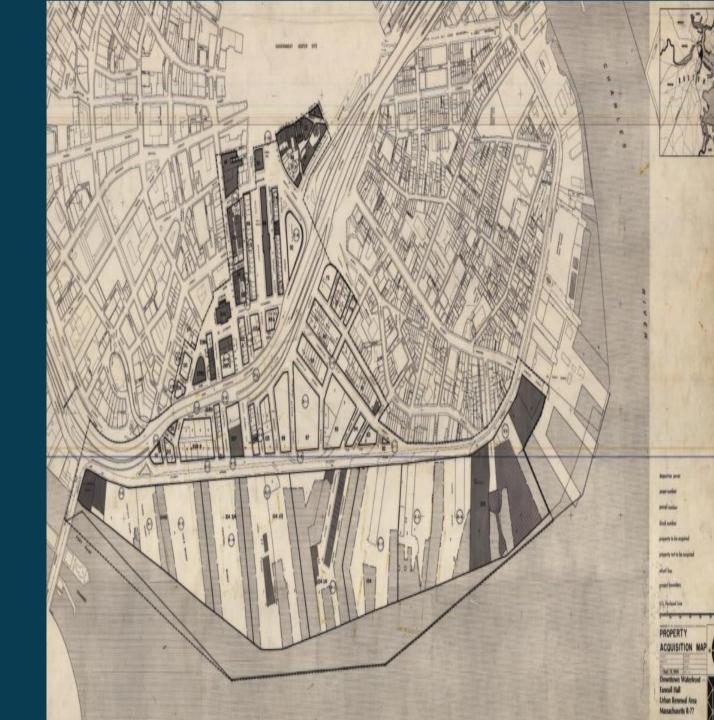
Objectives

- To provide public ways, parks and plazas which encourage the pedestrian to enjoy the harbor and its activities;
- To promote the preservation and enhancement of buildings in the Project Area which have architectural and historical significance;
- To create opportunities for development of a downtown residential community offering a range of housing types and rentals;
- To create an area for the development of marine or marine oriented activities
 designed to stimulate tourism and symbolize the importance of Boston's historic
 relationship to the sea.
- To create an environment conducive to the investment of funds in the rehabilitation, conversion and general upgrading of property.



Land Disposition Agreement Inventory

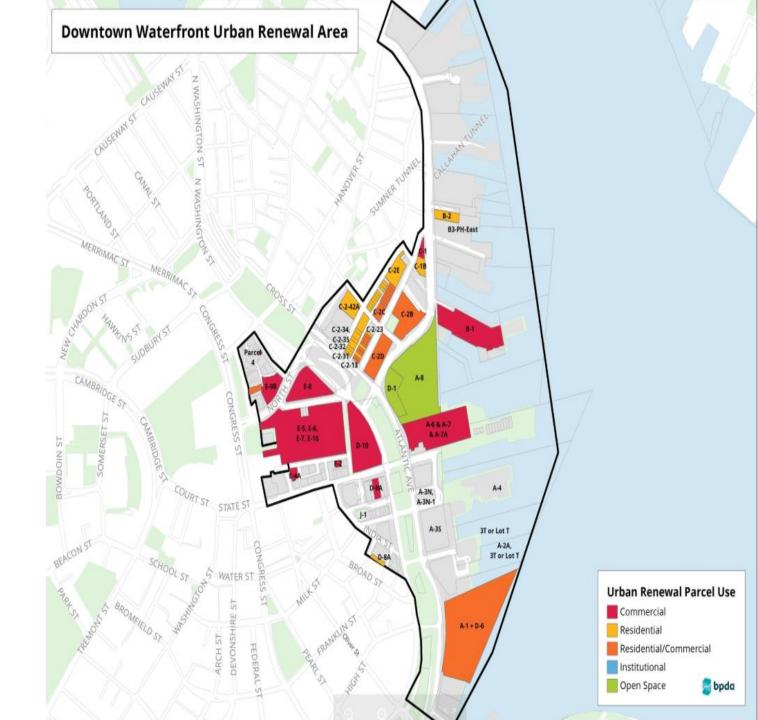




Downtown Waterfront Faneuil Hall Urban Renewal

Land Use Controls

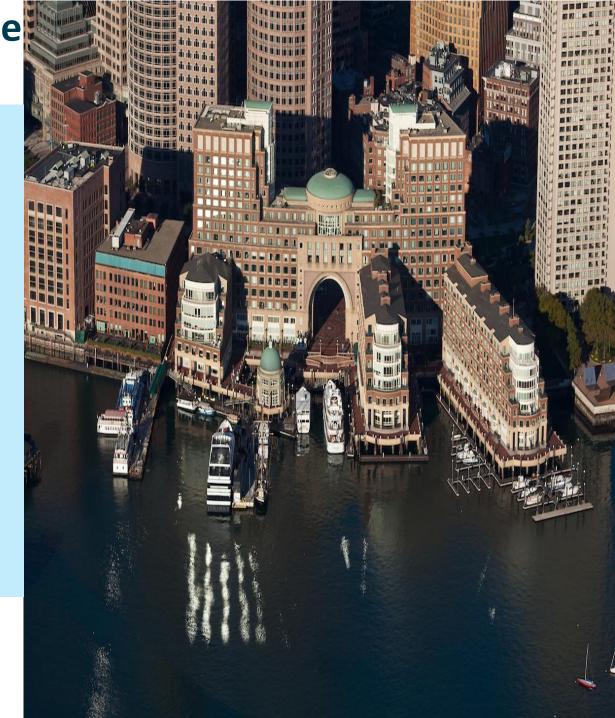




Rowes Wharf and 350 Atlantic Avenue Parcel A-1 and D-6



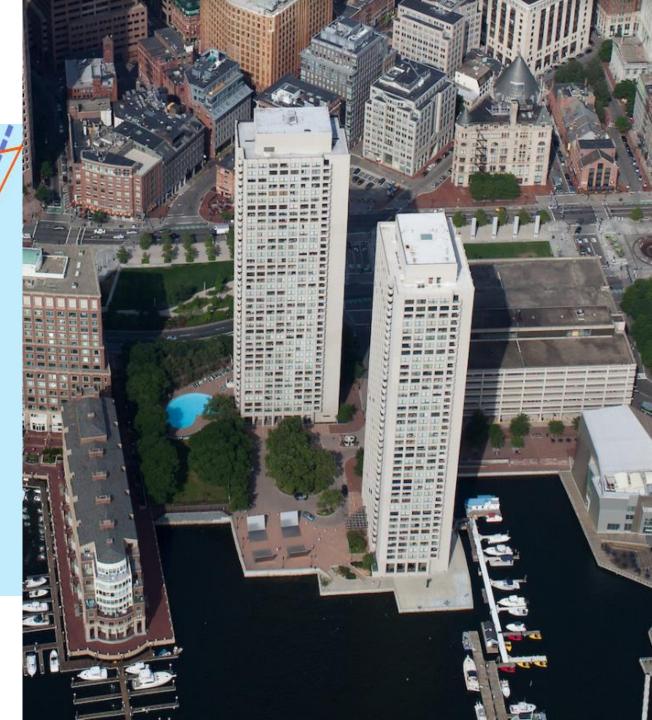




Harbor Towers Parcel A-2A, A-3S and Lot T







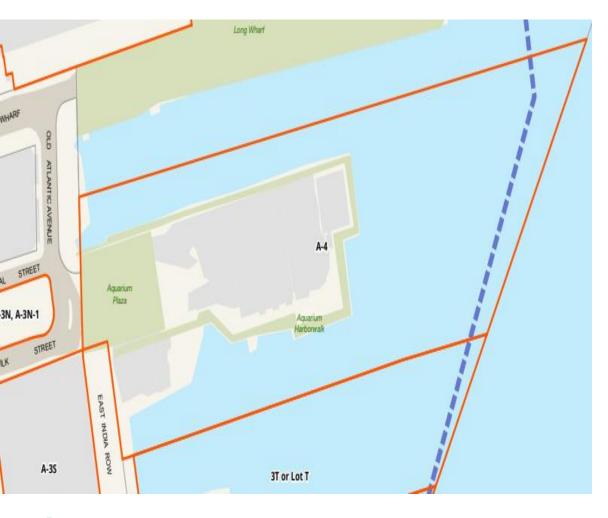
Frog Pond Foundation Open Space Parcels A-3N and A-3N-1







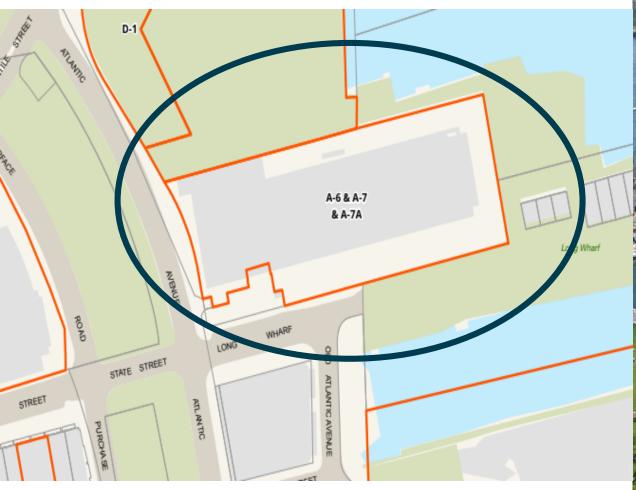
New England Aquarium Parcel A-4







Marriott Long Wharf Hotel Parcels A-6, A-7 and A-7A







Christopher Columbus Park Parcel A-8





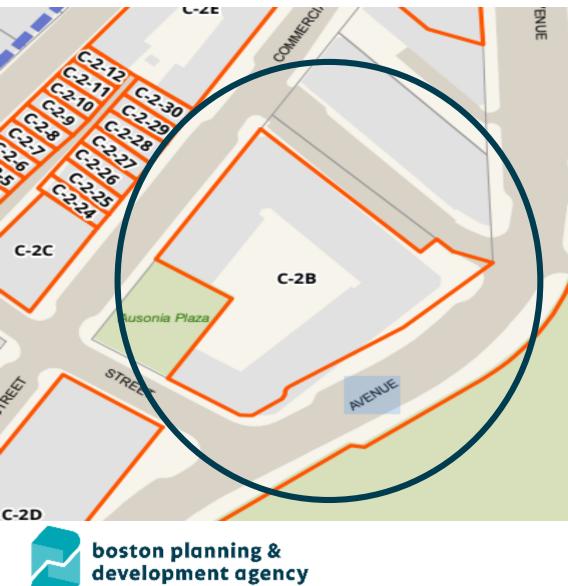
Rose Kennedy Garden Parcel D-1





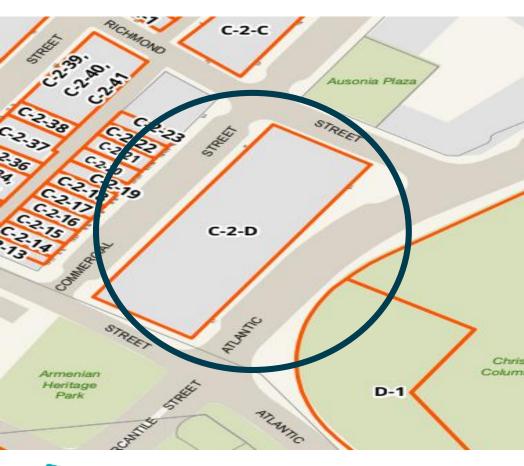


Ausonia Apartments Parcel C-2B





71-87 Commercial Street
Mercantile Hall
Parcel C-2-D



boston planning & development agency





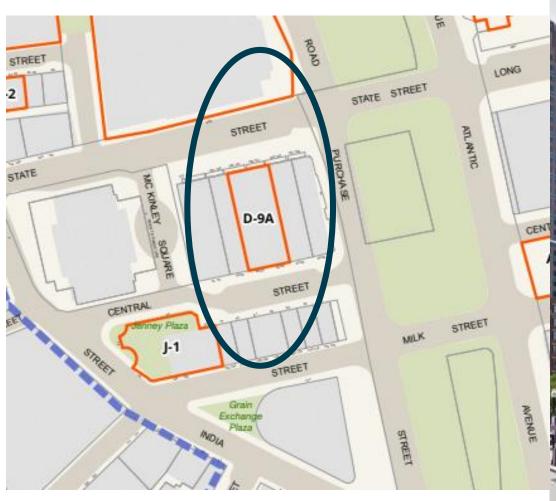
North End Elderly Parcel C-2-42A







Harborside Inn 185-191 State Street Parcel D-9A







Marketplace Center Parcel D-10

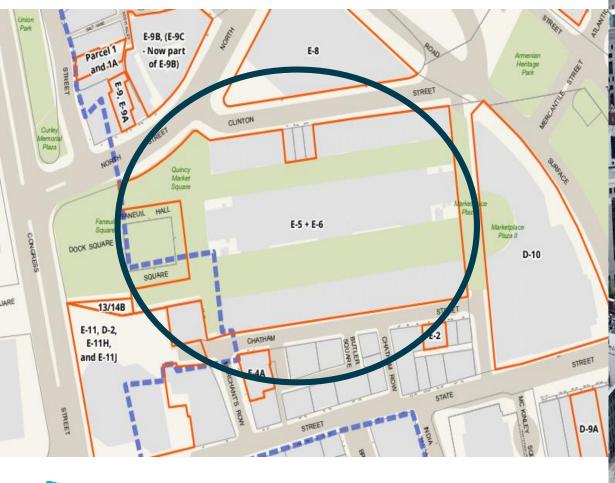


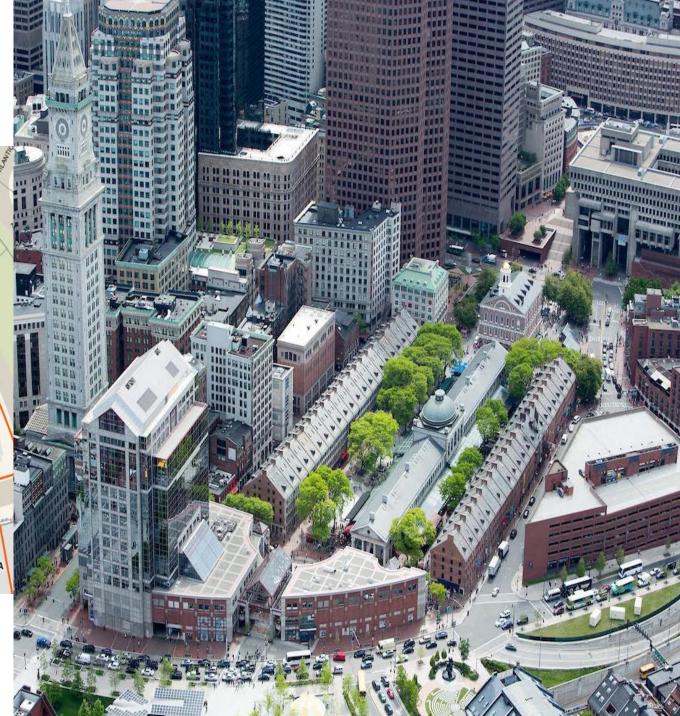
boston planning & development agency



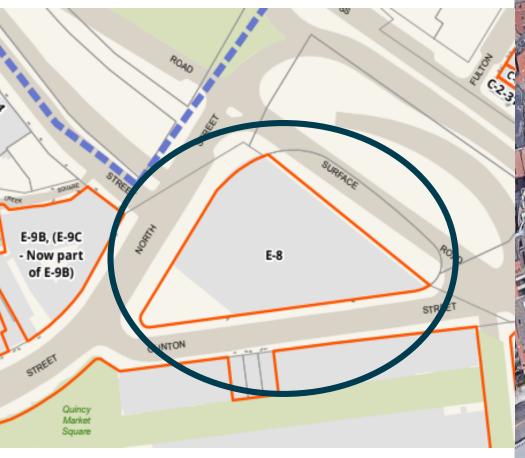
Quincy Market Parcels E-5 and E-6

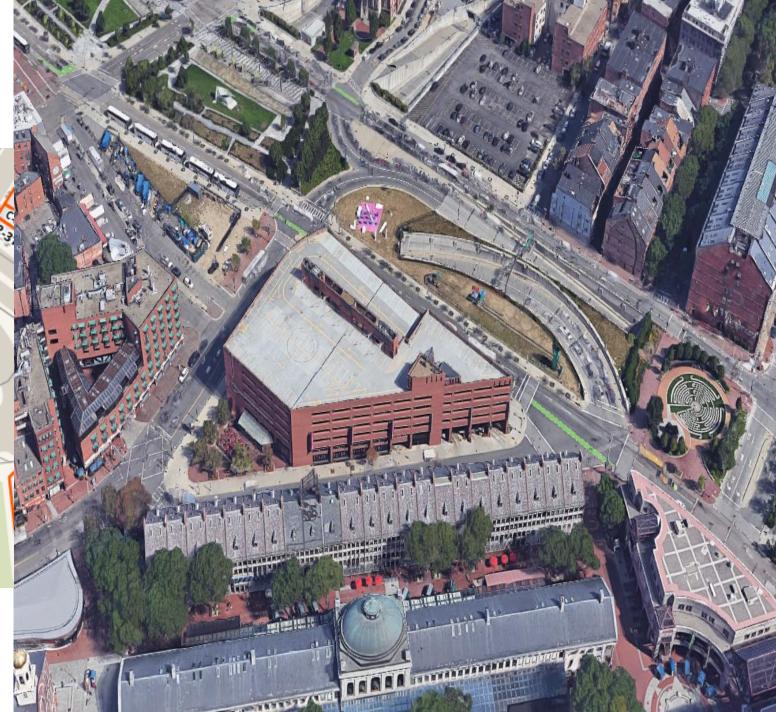
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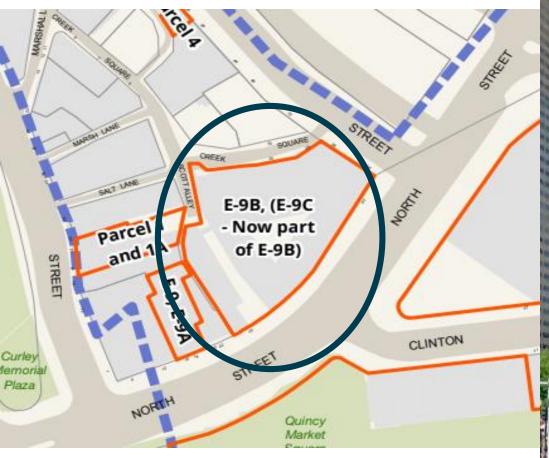
Dock Square Garage 20-30 Clinton Street Parcel E-8







Bostonian Hotel 54-68 Blackstone Street Parcels E-9B and E-9C



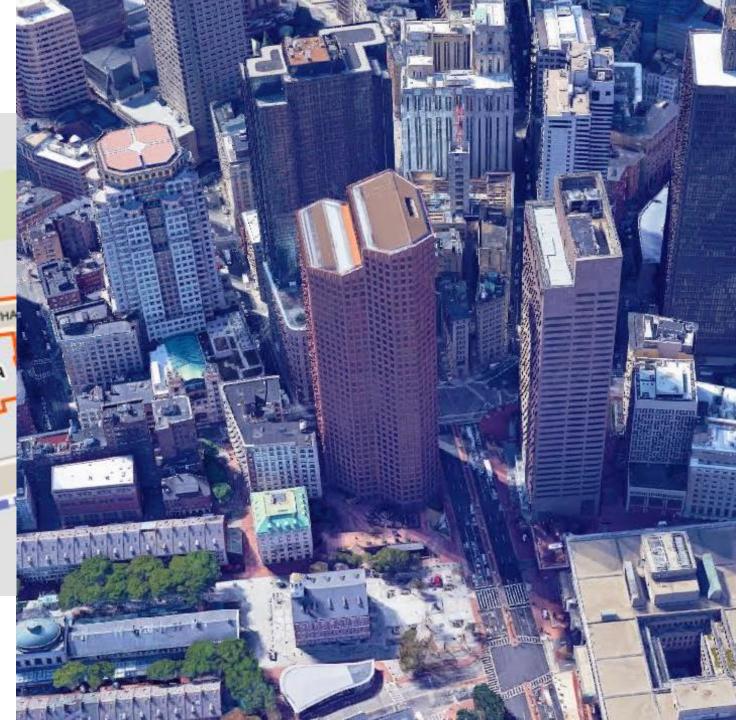




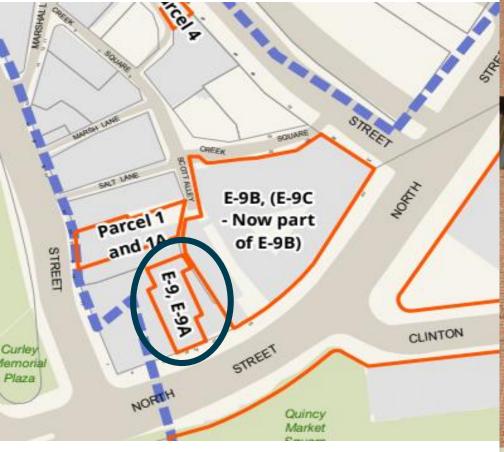
60 State Street Portions of Parcel E-11







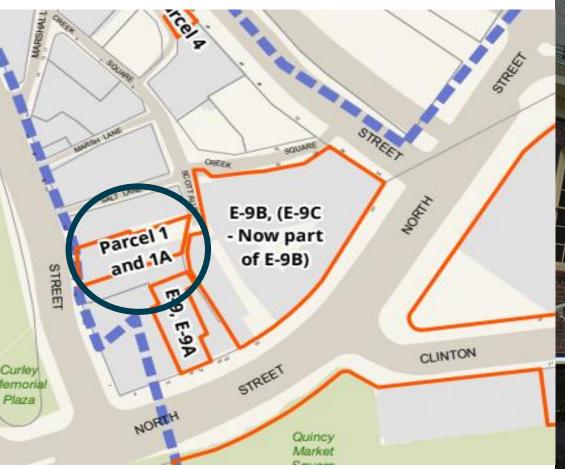
E-9 & E-9A



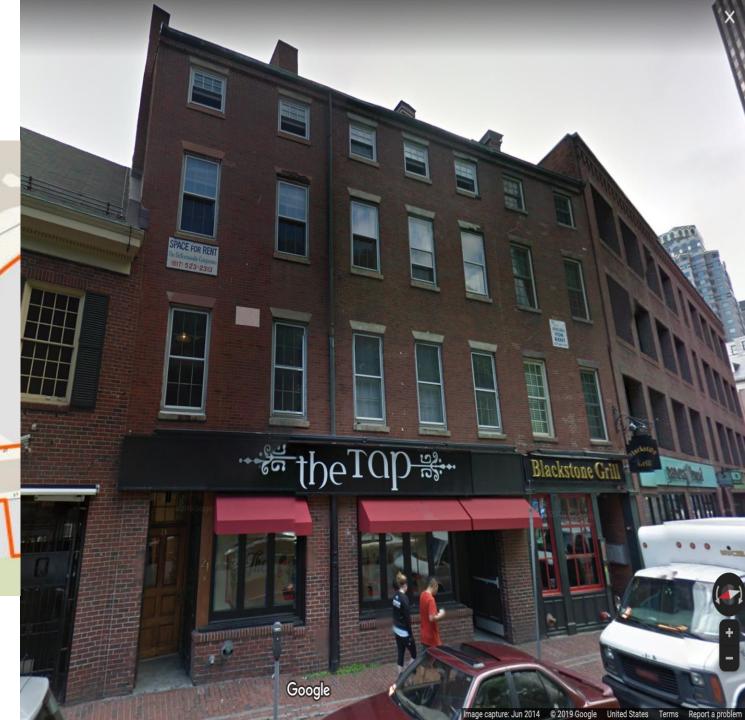




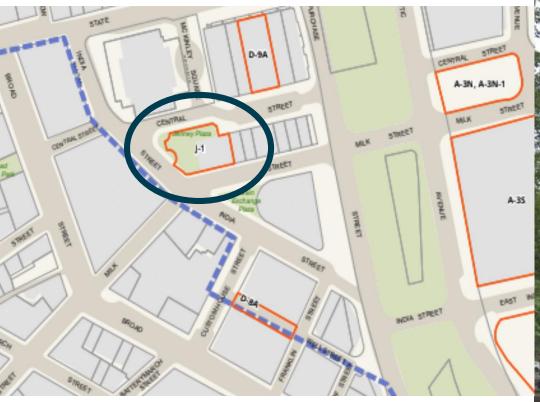
Parcel 1 & 1A 17-21 Union St







J-1 146-150 Milk St.







Parcel 4 100 Blackstone







B-1 Commercial Wharf Rehab Agreement



Rehab Agreement C-1 Sun Oil







Rehab Agreement C-1B

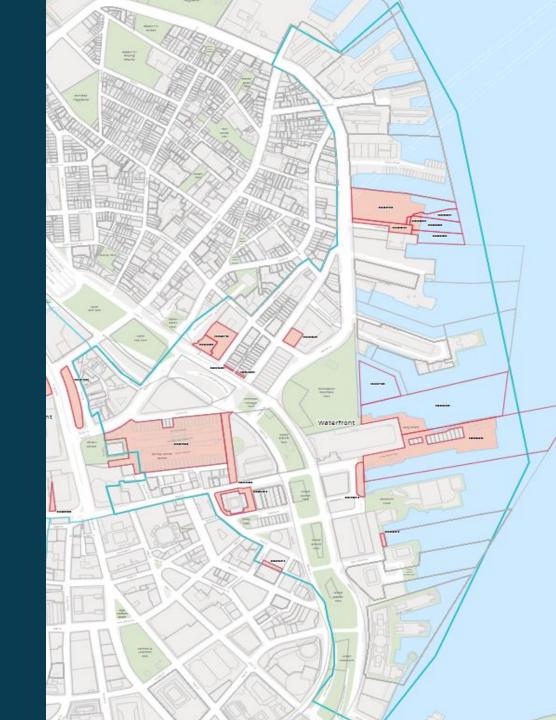






5. BPDA Owned Property Inventory





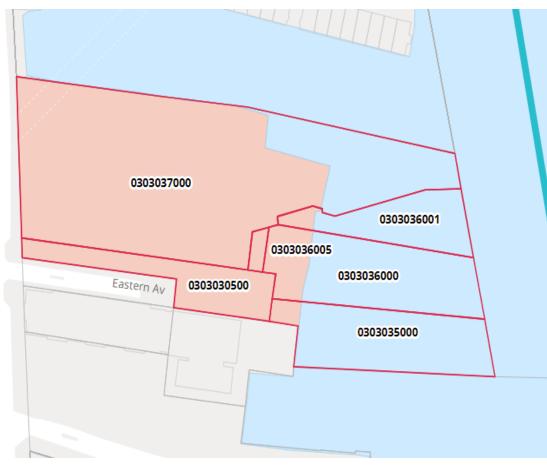
Richmond St. Parcel C-2







Sargents Wharf Parcel B-3



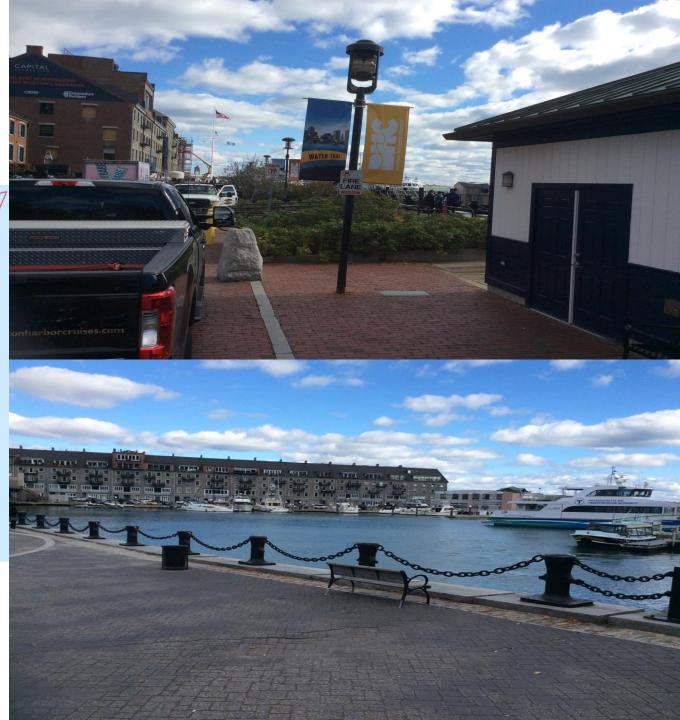




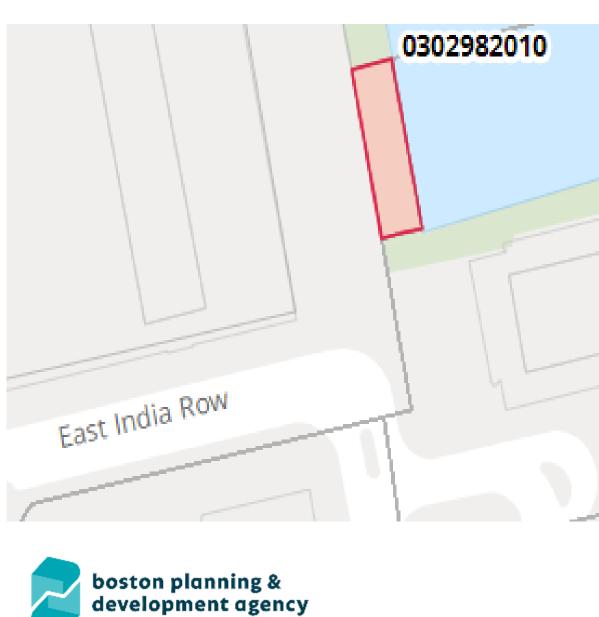
Long Wharf, Long Wharf Row, Atlantic Avenue

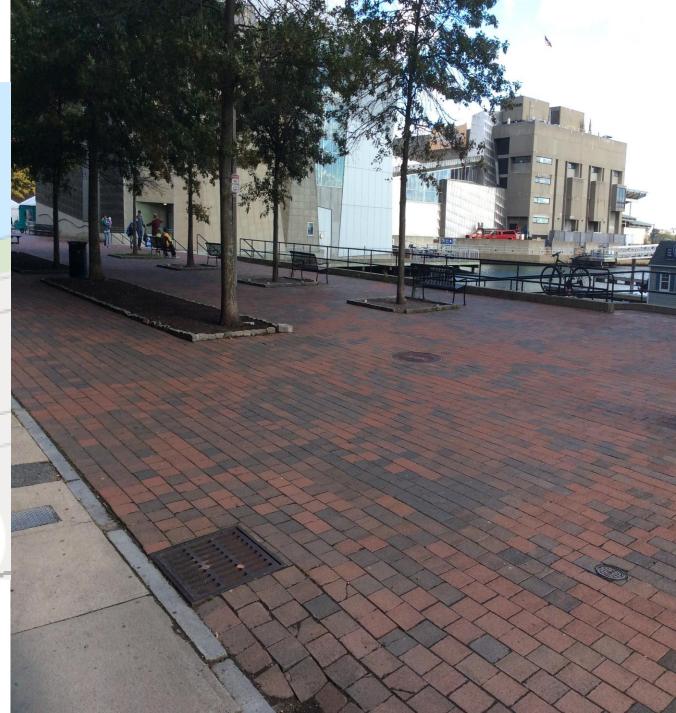




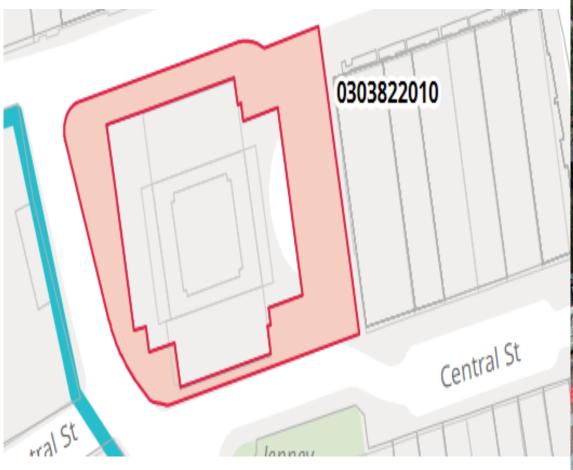


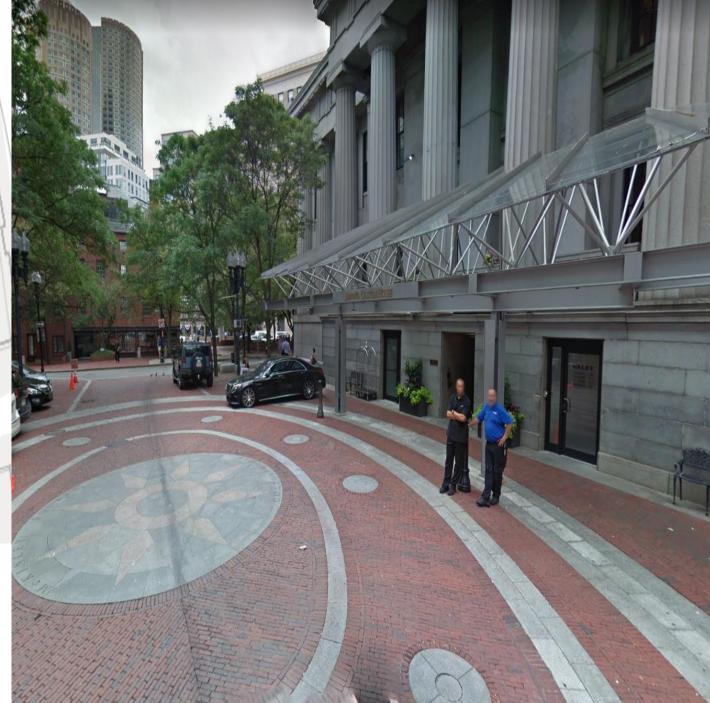
East India Row





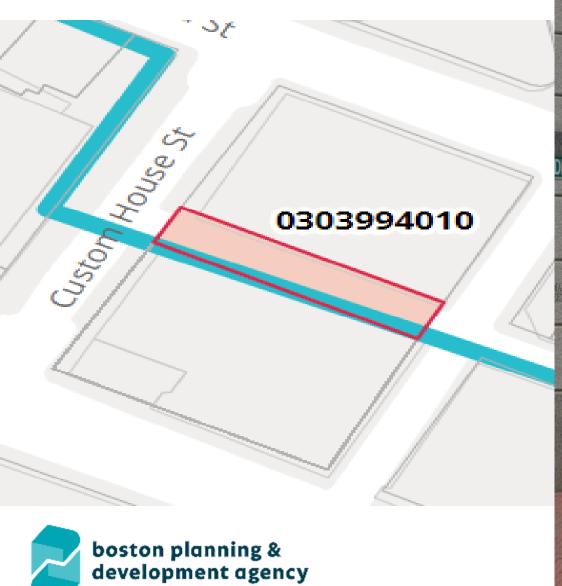
McKinley Square



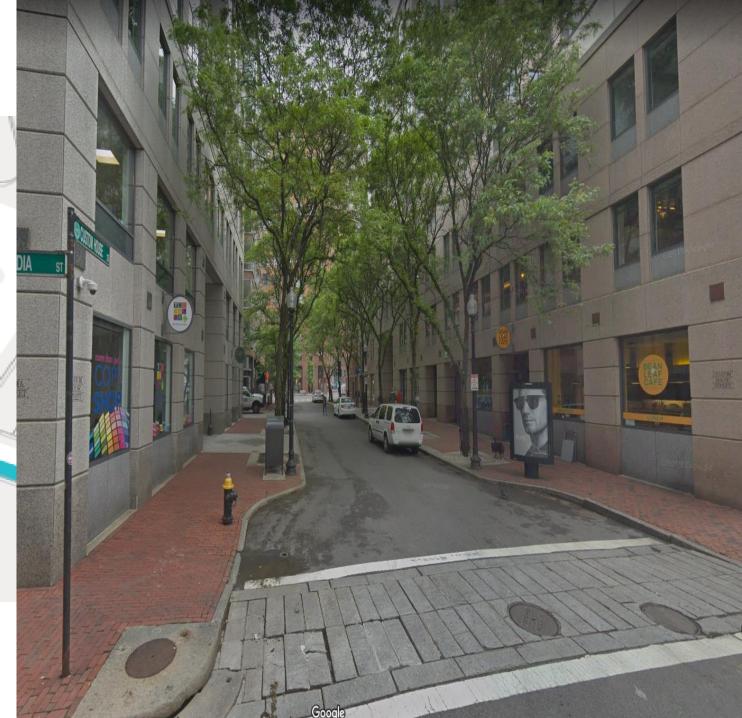




Customs House Street





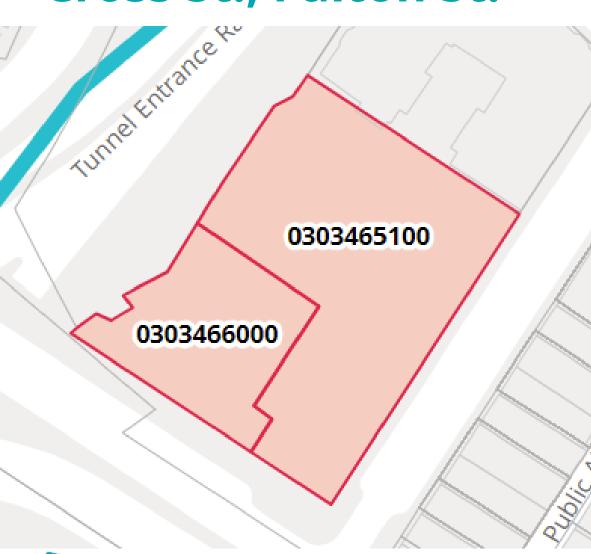


Faneuil Hall Market Place





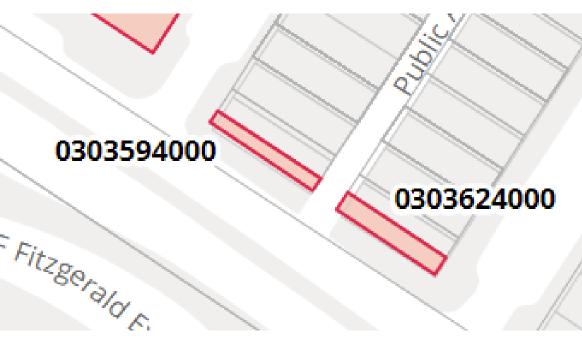
Cross St., Fulton St.

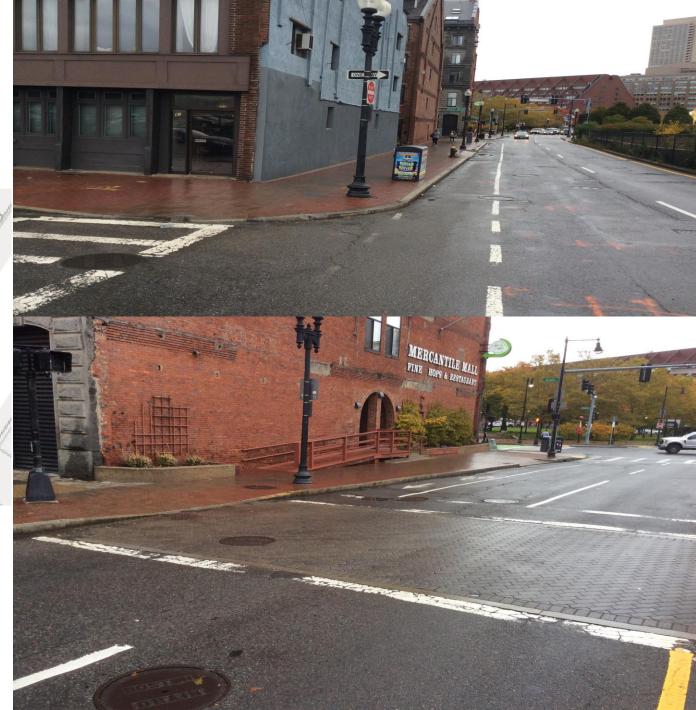






Cross St., Commercial St







6.

Community Feedback





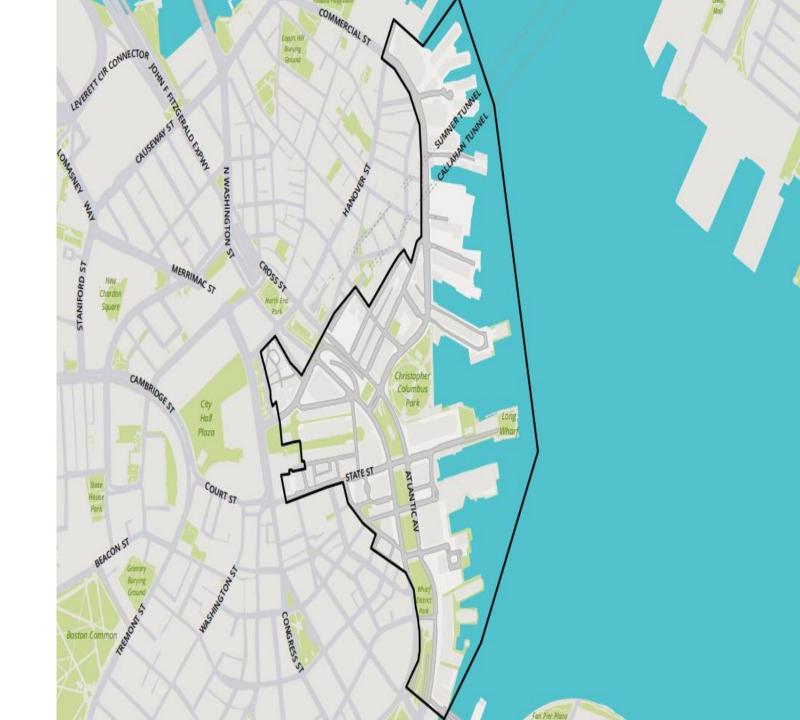
Next Steps





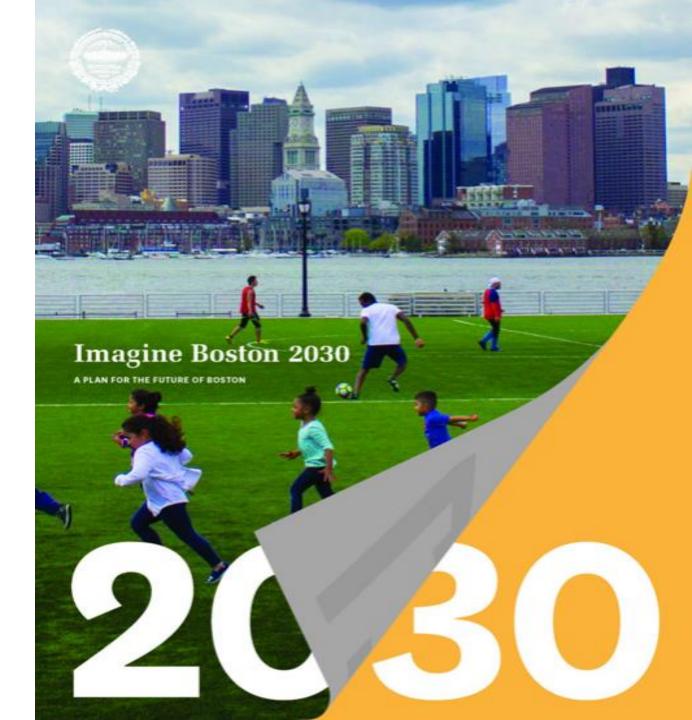
Plan Boundaries



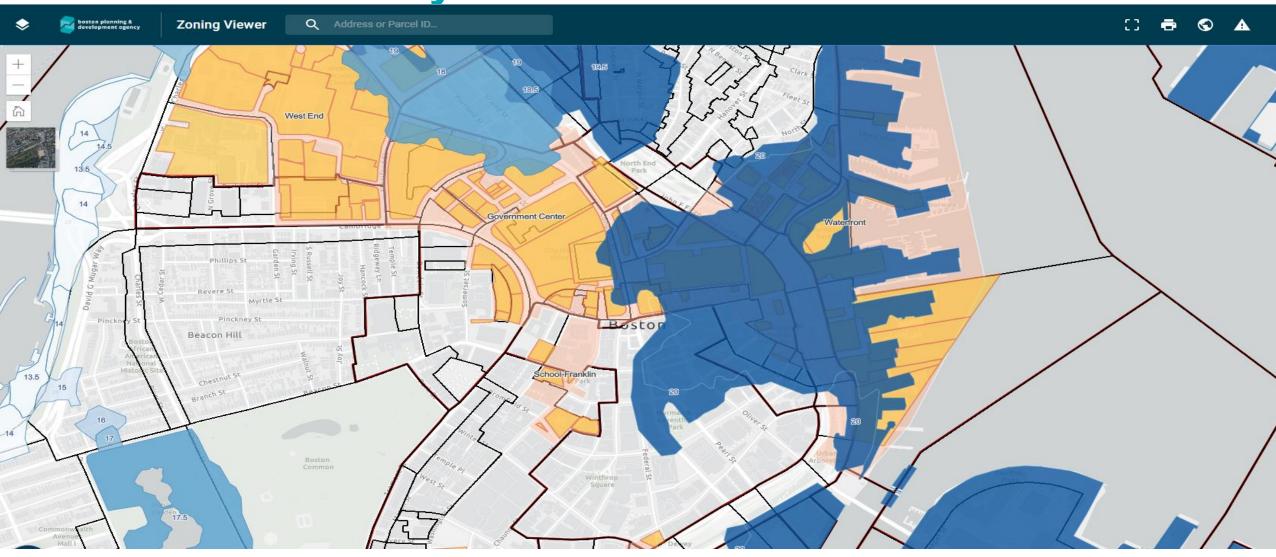


Imagine Boston 2030 & & Downtown Planning Studies





Climate Resiliency





Final Note

"In twenty first century
America, some cities flourish
while others struggle. But all
must contend with
deteriorating infrastructure,
economic inequality and
unaffordable housing. City
Governments have limited
tools with which to address
these problems and many
must rely on the private
market to support the public
good."

- Lizabeth Cohen author of "Saving American Cities"

