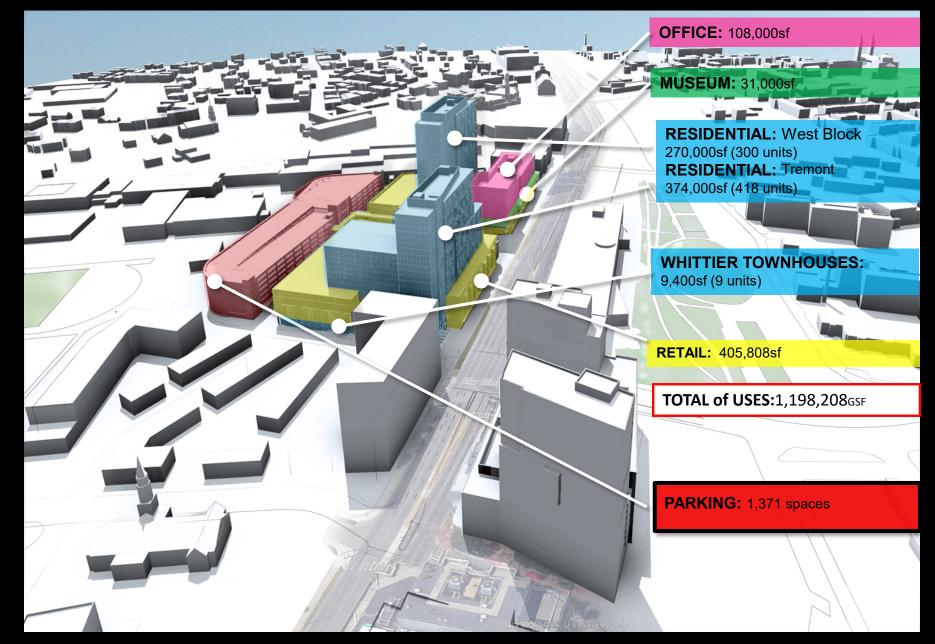
Presentation to:

Project Review Discussion



January 31, 2019



Tremont Crossing Project- Development Program

Benchmarks Necessary For Site Control / Ground Breaking:

- Stamped approval of sewer relocation construction drawings by BWSC
 - Completed;
- Approval by PIC of 25% design plans for the Project's public ROW's
 - Completed;
- Coordination with Boston Public Schools and execution of MOU
 - Coordination complete. MOU in execution form;
- Coordination with Boston Parks Department on Project's edge adjacent to Madison Park Fields
 - Completed;

Current Development Initiatives- Site Plan Confirmation

BENCHMARKS FOR GROUNDBREAKING							
P-3 Partners / Landmark Joint Venture (execute final agreement)	February 15, 2019						
BPDA Board Meeting (Director authorization)	March 17, 2019						
Zoning Commission (PDA Plan)	March 2019						
Execute Ground Lease (Parcel P-3)	March 2019						
Close \$28 million Mezzanine Funding (Ladder Capital)	March 2019						
Ground Breaking	April 2019						

Development Process- Timing for Groundbreaking

P-3 Partners / Landmark Joint Venture							
Project Use	P-3 Partners	Landmark					
Museum of NCAAA	NCAAA	NCAAA					
East Residential	50%	50%					
Retail	50%	50%					
West Residential	100%	0%					
Office	100%	0%					

P-3 Partners and Landmark will become 50% / 50% joint venture partners on the construction, financing and ownership of the East Residential and the Retail uses of the Project. The Museum of the NCAAA will be 100% owned by the NCAAA. All other Project uses will be 100% retained by P-3 Partners.

P-3 Partners / Landmark Properties- Joint Venture on Phase 1



P-3 Partners / Landmark Properties- Joint Venture on Phase 1

JOINT VENTURE CAPITALIZATION							
Source		<u>Uses</u>					
Construction Loan(s)	\$260,150,000		Hard Costs		\$377,00,000		
Grants / Credits	26,000,000		Soft Costs		<u>96,000,000</u>		
JV Equity	186,850,000						
TOTAL SOURCES	<u>\$473,000,000</u>		TOTAL USES		<u>\$473,000,000</u>		

Joint Venture Capitalization does not include the cost of the West multifamily tower or the office building which will have approximate costs of \$155 million and \$80 respectively. The West multifamily and office may be sequenced as the last elements of phase 1 to be constructed or as subsequent phases of construction.

Joint Venture Capitalization

Proposed Affordable Program (a)								
	# % #							
	<u>Units</u>	<u>Affordable</u>	<u>AMI</u>	Affordable				
East Tower (b)	418	20.00%	60% - 100%	84				
West Tower	300	17.60%	60% - 80%	53				
Whittier Townhouses	<u>9</u>	<u>100.00%</u>	Section 8	<u>9</u>				
Total	727	20.00%		145				

(a) The 20% affordable program is subject to consensus with the BPDA agreement which is yet to be finalized.

(b) 13% of East Tower affordable units will have average AMI of 70% and the incremental 7% of affordable units will have AMI of 100%.

- <u>AMI Units at East and West Towers:</u> The average rent of affordable units will be set at 70% AMI (1/3 @ 60% AMI, 1/3 @ 70% AMI and 1/3 @ at 80% AMI). See note above.
- Example of 70% AMI Unit: A household of three people with annual income less then \$62,050 qualify and will have their monthly rent limited to \$1,424 for a two-bedroom unit.

Inclusionary Development Policy- Proposed Affordable Program

Household

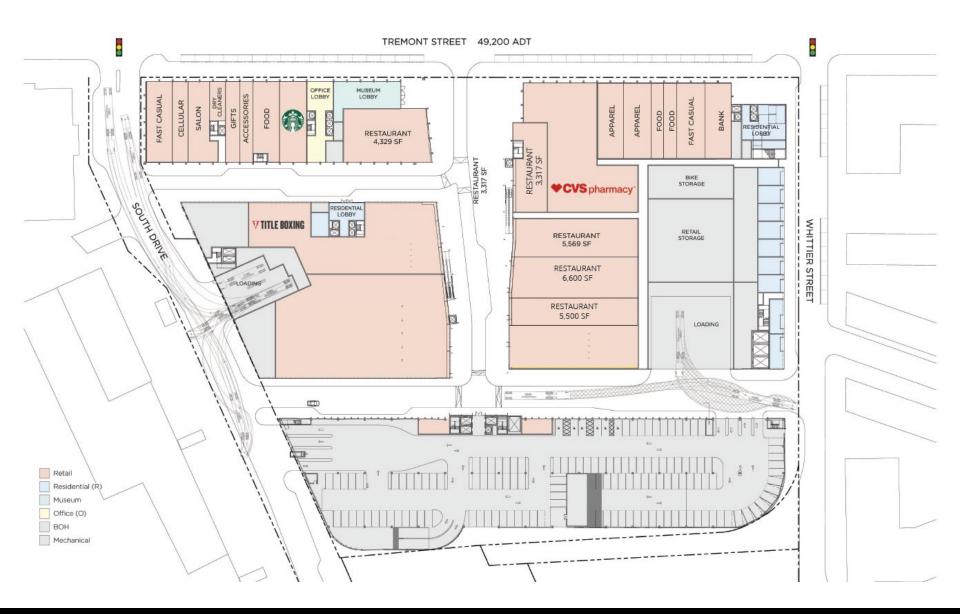
Size	50% AMI	60% AMI	65% AMI	70% AMI	75% AMI	80% AMI	90% AMI	100% AMI	110% AMI	120% AMI
1	\$34,500	\$41,350	\$44,800	\$48,250	\$51,700	\$55,150	\$62,050	\$68,950	\$75,850	\$82,750
2	\$39,400	\$47,300	\$51,200	\$55,150	\$59,100	\$63,050	\$70,900	\$78,800	\$86,700	\$94,550
3	\$44,350	\$53,200	\$57,600	\$62,050	\$66,500	\$70,900	\$79,800	\$88,650	\$97,500	\$106,400
4	\$49,250	\$59,100	\$64,050	\$68,950	\$73,900	\$78,800	\$88,650	\$98,500	\$108,350	\$118,200
5	\$53,200	\$63,850	\$69,150	\$74,450	\$79,800	\$85,100	\$95,750	\$106,400	\$117,000	\$127,650
6	\$57,150	\$68.550	\$74,250	\$80.000	\$85,700	\$91,400	\$102,850	\$114,250	\$125,700	\$137,100

Income Limits

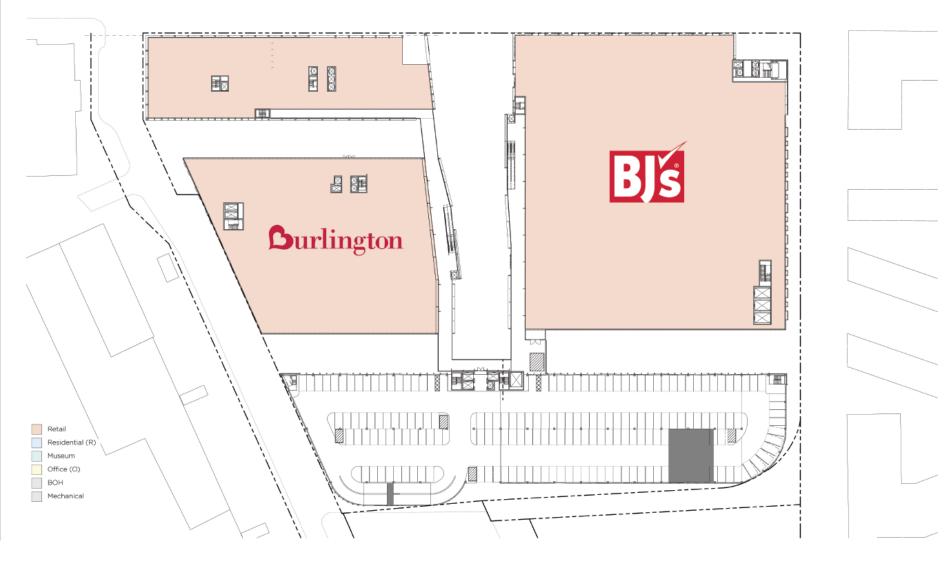
Maximum Affordable Rents

Bedrooms	50% AMI	60% AMI	65% AMI	70% AMI	75% AMI	80% AMI	90% AMI	100% AMI	110% AMI	120% AMI
Studio	\$763	\$915	\$992	\$1,068	\$1,145	\$1,221	\$1,374	\$1,526	\$1,679	\$1,831
1	\$891	\$1,068	\$1,157	\$1,246	\$1,335	\$1,424	\$1,602	\$1,781	\$1,959	\$2,137
2	\$1,017	\$1,221	\$1,322	\$1,424	\$1,526	\$1,628	\$1,831	\$2,035	\$2,239	\$2,442
3	\$1,145	\$1,374	\$1,488	\$1,602	\$1,717	\$1,831	\$2,061	\$2,290	\$2,518	\$2,748
4	\$1,272	\$1,526	\$1,654	\$1,781	\$1,909	\$2,035	\$2,290	\$2,544	\$2,799	\$3,053

BRA Inclusionary Development Policy-Maximum Rent Level



Ground Floor Retail



Second Floor Retail



Third Floor Retail

COMMUNITY BENEFITS							
One Time Contributions:							
NCAAA Museum	\$13,550,000						
Good Shepherd Church Rehabilitation	500,000						
The Peoples' Academy (Job Training)	200,000						
Other Job Training Initiatives (TBD)	160,000						
Community Meeting Room	<u>250,000</u>						
Total One Time Contributions	\$14,660,000						
Ongoing Annual Benefits:		Duration :					
Alice Taylor Housing	\$10,000	20 Years					
Whittier Apartments	15,000	20 Years					
Office of Collaborations and Partnerships*	125,000	Perpetuity					
Rent Contribution for Local Entrepreneurs	<u>80,000</u>	15 Years					
Total Annual Benefits	\$230,000						

*Funds to be used for salaries and administrative expenses.

Community Benefits Package- One Time and Ongoing Benefits

PROJECT USE	# OF JOBS	% of Total
Office	650	41.43%
Destination Retail	385	24.52%
Neighborhood Retail	231	14.72%
BJ's Wholesale Club	183	11.66%
Tremont Crossing Project*	100	6.37%
Residential	10	0.64%
Museum	<u>10</u>	<u>0.64%</u>
TOTAL PERMANENT JOBS	<u>1,569</u>	<u>100.00%</u>
TOTAL CONSTRUCTION JOBS	<u>2,000+</u>	<u>30 Months</u>

*The Tremont Crossing Project has committed to the minimum "living wage" standard of \$15.00 per hour for employees hired directly by the Project and for employees of contractors which are hired by the Project.

Project Related Jobs- Permanent and Construction Jobs





- Consigli Construction will be the primary General Contractor for the Project;
- Consigli will collaborate with Janey Construction on the Project as a whole;
- Additionally, Janey will be responsible for specific elements of the Project.

Consigli Construction and its President, Anthony Consigli, were recently honored with an **Excellence in Community Development** award, presented by the Massachusetts Housing Investment Corporation (MHIC). Consigli was recognized for their "enthusiastic commitment and achievement of minority participation, as well as perseverance in ensuring the broadest possible impact of the resources it brings to construction projects."

As construction manager for the recently completed Lowell Community Health Center, Consigli completed the project on time, under budget and with above-targeted levels of minority participation and employment. Consigli was one of four organizations to receive Excellence in Community Development Awards from the MHIC, a private, nonprofit lender and investor specializing in financing affordable housing and community development throughout New England.

Project General Contractor Collaboration-Consigli and Janey



MARKET STREET – Looking South



WHITTIER & TREMONT – Detail View



NCAAA MUSEUM ENTRY - Looking South to Plaza